

FHL/SEC/2023-24

July 21, 2023

The National Stock Exchange of India Ltd.  
Scrip Symbol: FORTIS

BSE Limited  
Scrip Code:532843

**Sub: Regulation 30 of SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015-  
Update on Credit Ratings of the Company and its Subsidiaries**

Dear Madam / Sir,

In compliance of Regulation 30 of the SEBI (Listing Obligations & Disclosure Requirements) Regulations, 2015, please note that CRISIL Ratings Limited has upgraded the rating of the Company and its subsidiaries, as under:

|                          | <b>Company</b>   | <b>Rating</b>  |
|--------------------------|--|--|
| <b>Long Term Rating</b>  | Fortis Healthcare Limited (Company) and its subsidiaries viz. Escorts Heart Institute and Research Centre Limited, Fortis Hospotel Limited, Fortis Hospitals Limited, International Hospital Limited and Agilus Diagnostics Limited. | CRISIL AA / Stable<br>(Upgraded from CRISIL AA- /Positive) |
| <b>Short Term rating</b> | Fortis Healthcare Limited (Company) and its subsidiaries viz. Escorts Heart Institute and Research Centre Limited, Fortis Hospotel Limited, Fortis Hospitals Limited and International Hospital Limited.                             | CRISIL A1+ (Reaffirmed)                                    |

The detailed letters as issued by CRISIL Ratings Limited to the Company and aforesaid subsidiaries are enclosed for your reference and records.

Thanking you,  
Yours sincerely,  
For **Fortis Healthcare Limited**

  
**Murlee Manohar Jain**  
Company Secretary  
ICSI Membership: F9598

Encl: a/a

## Rating Rationale

July 21, 2023 | Mumbai

### Fortis Healthcare Limited

*Long-term rating upgraded to 'CRISIL AA/Stable'; Short-term rating reaffirmed*

#### Rating Action

|   |   |
|---|---|
| <b>Total Bank Loan Facilities Rated</b> | <b>Rs.313.78 Crore</b>  |
| <b>Long Term Rating</b>                 | <b>CRISIL AA/Stable (Upgraded from 'CRISIL AA-/Positive')</b> |
| <b>Short Term Rating</b>                | <b>CRISIL A1+ (Reaffirmed)</b>                                |

*Note: None of the Directors on CRISIL Ratings Limited's Board are members of rating committee and thus do not participate in discussion or assignment of any ratings. The Board of Directors also does not discuss any ratings at its meetings.*

*1 crore = 10 million*

*Refer to Annexure for Details of Instruments & Bank Facilities*

#### Detailed Rationale

CRISIL Ratings has upgraded its ratings on the bank facilities of Fortis Healthcare Ltd (FHL) to '**CRISIL AA/Stable**' from '**CRISIL AA-/Positive**'. The short-term rating has been reaffirmed at '**CRISIL A1+**'.

The rating action follows the sustained improvement in the business risk profile of Fortis Healthcare Ltd (FHL), driven by steady occupancy, better surgical mix, and greater share of international patients leading to higher average revenue per occupied bed (ARPOB). Financial risk profile is also expected to remain comfortable over the medium term on the back of strong capital structure and debt protection metrics, despite growth plans. On a consolidated basis, debt to earnings before interest, tax, depreciation and amortisation (Ebitda) ratio is likely to be below 1 time; the ratio was ~0.8 time as on March 31, 2023, against ~1.2 times as on March 31, 2022.

Consolidated operating revenue grew ~10% to ~Rs 6,298 crore on-year in fiscal 2023, driven by ~19% growth in the hospital business to ~Rs 4,967 crore; against this, the diagnostics business de-grew 18% to ~Rs 1,175 crore. The hospital business improved owing to occupancy level of ~67% (63% in fiscal 2022) and higher ARPOB per day of ~Rs 55,100 (~Rs 49,400), while diagnostics was affected by lower Covid test volumes, which accounted for just 4% of the topline in fiscal 2023 against 28% earlier. Non-Covid revenue increased 12% year-on-year led by higher collection centres leading to better volumes.

Consolidated reported operating EBITDA margin moderated to ~17.5% in fiscal 2023 from ~18.7% in fiscal 2022 because lower operating leverage led to a decline in the diagnostic division margin to ~17.7% from ~25.7%. Against this, margin of the hospital segment improved to ~16.9% from ~15.4%. Growth prospects remain robust over the medium term with regular bed additions in the hospital segment and increased volumes in the diagnostics division. Hence, the Ebitda margin is expected to sustain at 17-18%, thereby ensuring healthy cash generation.

Total debt (including lease liabilities) reduced to Rs 926 crore as on March 31, 2023, from 1,255 crore previous fiscal, while gross debt (including leases)/Ebitda stood at ~0.8 time against 1.2 times. Hence, gearing was comfortable at ~0.2 time as on March 31, 2023. FHL (on consolidated basis) has annual capital expenditure (capex) plan of ~Rs 1,000 crore, which is likely to be funded through mix of internal accrual and debt. This, along with steady term loan repayment, will ensure debt metrics remain robust. Any large, debt-funded capex or acquisition or any adverse ruling in existing litigations under dispute, necessitating significant payout, may impact financial risk profile and will remain a key monitorable.

The ratings had earlier been placed on watch due to pending legal issues. The Hon'ble Supreme Court of India had initiated suo moto contempt proceedings against FHL with regard to fund infusion by its promoter, IHH Healthcare Berhard (IHH), in the form of preferential allotment of fresh shares and purchase of assets of RHT Health Trust (RHT). CRISIL Ratings has undertaken a detailed discussion with the management subsequent to the Hon'ble Supreme Court judgement disposing off the suo moto contempt suits against FHL. The management does not anticipate any major implication on the day-to-day operations and future growth plans of the company on account of the remaining litigations. Furthermore, IHH has reiterated in multiple forums that FHL remains strategically important as India, along with Malaysia, Singapore and Turkey, remains its key market. The prospects for the healthcare sector in India remain strong over the medium term, and FHL is expected to be a key growth driver for IHH.

In its stock exchange announcement on September 23, 2022, FHL intimated that the Hon'ble Supreme Court, in its final judgement, held inter alia that the suo motu contempt petition and the connected proceedings (Special Leave Petition (Civil) No. 20417 of 2017 and the contempt petition No. 2120 of 2018 in SLP (C) No. 20417 of 2019) have been disposed of. The court has neither found nor indicated any wrongdoing by FHL related to the preferential allotment to Northern TK Ventures Pte Ltd (part of IHH) by FHL. The Hon'ble Supreme Court also observed that acquisition of the business portfolio of RHT by FHL appeared to be prima facie an acquisition of proprietary interest to subserve the business structure of FHL. However, the court has stated that the facts on record are not adequate to definitively evaluate issues concerning the acquisition and has issued certain directions including that the Hon'ble High Court of Delhi may consider issuing appropriate processes and appointing forensic auditor(s) to analyse the transactions entered into by FHL and RHT and other related transactions. The judgement further provides that it will be open to the Hon'ble Delhi High Court to pass such directions as the facts and circumstances presented before it, may justify.

The Securities and Exchange Board of India (SEBI) had, vide orders dated April 19, 2022, and May 5, 2022, imposed a penalty of Rs 1 crore each on Escorts Heart Institute and Research Centre Ltd (EHIRCL: rated 'CRISIL AA/Stable/CRISIL A1+') and FHL, and Rs 50 lakh on Fortis Hospitals Ltd (FHsL; rated 'CRISIL AA/Stable/CRISIL A1+') due to irregularities, inter alia, committed by the erstwhile promoters. FHL and FHsL have filed an appeal against the order of April 19, 2022, before the Securities Appellate Tribunal, Mumbai (SAT), which has directed SEBI to file its response and ordered that on deposit of 50% of the penalty amount, SEBI will not initiate recovery of further amounts. Against the order dated May 18, 2022, EHIRCL has filed an appeal before SAT, which has ordered that on deposit of 50% of penalty amount, SEBI will not initiate recovery of further amounts. The two appeals are sub judice, and a Serious Fraud Investigation Office investigation is underway.

The outcome of these proceedings before the Hon'ble High Court of Delhi that may have a bearing on the financial risk profile of FHL, will remain a monitorable.

The ratings reflect the established market position of the Fortis group with pan-India presence through its network of 27 hospitals, sound operational efficiency, and healthy financial risk profile, including adequate liquidity. These strengths are partially offset by pending litigations, the impact of which is not expected to be material; and exposure to regulatory risks associated with the hospital sector.

### **Analytical Approach**

CRISIL Ratings has combined the business and financial risk profiles of FHL and its subsidiaries, joint ventures and associates because all these entities are under a common management and have strong business and financial linkages. Debt includes lease liabilities, following adoption of Ind AS 116. CRISIL Ratings has further amortised the goodwill arising out of acquisition of balance 50% stake in DDRC by Agilus Diagnostics Ltd (Agilus) during fiscal 2022 over a period of 10 years.

*Please refer Annexure - List of Entities Consolidated, which captures the list of entities considered and their analytical treatment of consolidation.*

### **Key Rating Drivers & Detailed Description**

#### **Strengths:**

**Strong market position in the domestic healthcare space:** FHL (on a consolidated basis) operates 27 hospitals (including joint ventures [JVs] and operations and maintenance facilities) across India (Haryana, Punjab, Delhi-National Capital Region, Karnataka, Rajasthan, Maharashtra, Chennai and West Bengal), which have a total of ~4,000 operational beds. Fortis is a well-known brand in the Indian healthcare space and the hospitals under it offer world-class services and attract international patients.

Agilus has established a strong brand in both the retail and B2B (business-to-business) diagnostics segments, managing over 479 labs (including JVs) with over 3,700 customer touch points across India. The strong market position should sustain over the medium term given the wide geographical footprint and diverse speciality mix.

While the brand of diagnostic subsidiary has changed to Agilus in May 2023, there is also a proposal to change the Fortis brand subject to various deliberations and requisite regulatory and corporate approvals. Transitioning to a new brand while maintaining market position will be a key monitorable.

**Healthy and improving financial risk profile, aided by good operating performance:** The company has a strong financial risk profile, driven by a strong capital structure and healthy debt protection metrics. Though the group plans to incur capex of Rs 800-1,000 crore per annum going forward over the next couple of years, healthy cash generation would ensure that gearing, debt (including lease liabilities)/EBITDA and interest coverage ratios remain at comfortable levels over the medium term. Any large, debt-funded capex or acquisition or any adverse ruling in existing litigations under dispute, necessitating significant payout, may impact the financial risk profile of FHL, and will remain a key monitorable.

#### **Weaknesses:**

**Exposure to regulatory risk:** The group, like other hospital chains, remains exposed to regulations. For instance, the performance of private hospitals was significantly impacted by price caps on cardiac stents and knee implants imposed in the last quarter of fiscal 2017. The cap on cash transactions up to Rs 2 lakh had also posed temporary challenges when introduced in fiscal 2018. Regulatory actions and their impact will remain monitorables.

**Continuing litigations:** While the recent directions of the Hon'ble Supreme Court have not had any adverse impact on the operations of the Fortis group, the apex court has directed the Hon'ble High Court of Delhi to look into matters involving the purchase of RHT assets by FHL, including undertaking a possible forensic audit. While the FHL management does not envisage any significant financial liability that may arise on this account, the timeframe by which the said legal issues may be resolved is uncertain. Furthermore, contingent liabilities of ~Rs 2,470 crore as on March 31, 2023, include matters of income tax, medical negligence, among others. Any adverse development related to these will remain a key monitorable.

### **Liquidity: Strong**

On a consolidated basis, liquidity (cash equivalents of ~Rs 366 crore and undrawn working capital limit of Rs 355 crore) stood at ~Rs 721 crore as on March 31, 2023, against debt obligation of less than ~Rs 50 crore for fiscal 2024. Term Debt obligations of Rs 100-150 crore each in fiscals 2025 and 2026 and can be comfortably serviced from accrual, which will also partly fund annual capex of ~Rs 1,000 crore.

### **Environment, social and governance (ESG) profile**

The ESG profile of FHL supports its already strong credit risk profile.

The hospital sector has a low impact on the environment owing to its lower emission, comparatively lesser waste generation and water consumption. This is because of low energy intensive nature of operations of hospitals. The sector also has a moderate social impact because of its large workforce across hospitals and value chain partners.

FHL has continuously focused on mitigating its environmental and social risks. The company has been enhancing its disclosure levels and is in the process of further strengthening this, going forward.

### **ESG highlights**

1. Regular electricity supply at the hospitals ensures lower dependence on diesel generator (DG) sets. Scrubbers have been installed on DG sets to reduce emission of greenhouse gases. In many of the hospitals, water heating is undertaken via solar panels and heat pumps, thus reducing reliance on GHG emitting fuels.
2. Fortis has plants for treatment of sewage and effluents, as per guidelines of the Pollution Control Board and the capacity of the hospital. Wastewater gets treated for further utilisation in gardening and flushing systems.
3. The company continues to build a more diverse, inclusive and representative workforce with women constituting 57.7% of employees.
4. The company has undertaken various measures to ensure a safe and healthy workplace. Measures include specific awareness workshops for fire safety, use of chemicals, infections, machine handling, and public handling, food and water audits, high cleaning standards for public areas and toilets and mental wellness workshops and helplines
5. The governance profile is marked by 36% of the board comprising independent directors, split between positions of Chairman and CEO, and a strong investor grievance redressal cell. It also has extensive disclosures.

There is growing importance of ESG among investors and lenders. FHL's commitment to ESG principles will play a key role in enhancing stakeholder confidence and ensure ease of raising capital from markets where ESG compliance is a key factor.

### **Outlook: Stable**

The credit risk profile of FHL will continue to benefit from its established market position, supported by steady occupancy, high ARPOBs, and resumption of revenue from international patients, which will lead to high operating profitability. The comfortable debt metrics are likely to sustain over the medium term while pursuing organic and inorganic growth opportunities.

### **Rating Sensitivity factors**

#### **Upward factors**

- Significant revenue growth while maintaining operating profitability above 16-18%, thereby benefitting cash generation
- Maintenance of strong financial risk profile, including robust debt metrics, and sustenance of gross debt (including lease liabilities) to Ebitda ratio within 1.2-1.5 times while pursuing organic and inorganic growth opportunities

#### **Downward factors**

- Sluggish operating performance leading to operating profitability below 12-14% on a sustained basis, thereby impacting cash generation
- Significant, debt-funded capex or investments or any unfavourable judgement in the ongoing litigations impacting debt metrics; with gross debt to Ebitda ratio sustaining above 2-2.5 times

### **About the Company**

Incorporated in February 1996, FHL's first healthcare facility became operational at Mohali in Punjab in 2001. The company is an integrated healthcare services provider, present across hospitals, diagnostics, day care, and specialty facilities. It has

both owned and managed hospitals. The diagnostics brand, Agilus, is among the leading chains in the country. FHL has entered the women and child health and well-being segments through the La Femme brand. It has a facility each in Jaipur; Greater Kailash and Shalimar Bagh (both in New Delhi); and in Bengaluru. The company has four hospitals accredited to the Joint Commission International (JCI), 21 accredited to the National Accreditation Board for Hospitals (NABH), 18 with NABH-accredited nursing programmes under its umbrella, and 9 NABH-accredited blood banks.

On February 15, 2018, shareholding of the erstwhile promoters, Mr Malvinder Mohan Singh and Mr Shivinder Mohan Singh, came down to less than 1% after the Hon'ble Supreme Court allowed lenders to invoke the pledge against shares of FHL held as security. Thereafter, the search for a new promoter began and bids were invited from investors. IHH was the winning bidder and became the new promoter, having invested around Rs 4,000 crore against fresh issuance of around 31.1% stake.

The board has provided the in-principle approval for change of the names, brands and logos of Fortis and its diagnostic subsidiary, whose license agreements expired in April and May 2021, respectively. Subsequently, the diagnostics subsidiary has been renamed as Agilus Diagnostics Ltd since May 2023. The proposal to change the name, brand and logo of Fortis remains subject to various deliberations and requisite corporate and regulatory approvals.

For fiscal 2023, FHL had a net profit of Rs 633 crore (including an exceptional gain of Rs 74 crore pertaining to reversal of impairment in an associate company) and reported an operating revenue of around Rs 6,298 crore. This was in comparison to operating revenue of around Rs 5,718 crore and net profit of Rs 790 crore in fiscal 2022 (including exceptional gain of Rs 315 crore, pertaining to remeasurement of the previously held equity interest of Agilus in its JV with DDRC at its fair value post-acquisition of the balance 50% stake in the said JV in April 2021).

### Key Financial Indicators

| As on / for the period ended March 31      | Unit     | 2023  | 2022 |
|--|----------|-------|------|
| Reported revenue                           | Rs crore | 6,298 | 5718 |
| Reported profit after tax (PAT)            | Rs crore | 633   | 790  |
| Reported PAT margin                        | %        | 10.1  | 13.8 |
| Debt (including leases)/adjusted networth* | Times    | 0.23  | 0.40 |
| Adjusted interest coverage*                | Times    | 8.78  | 7.40 |
| Gross debt/ EBITDA                         | Times    | 0.8   | 1.2  |

\*CRISIL Ratings-adjusted numbers. Net worth has been adjusted for intangible assets such as goodwill

**Any other information:** Not applicable

### Note on complexity levels of the rated instrument:

CRISIL Ratings' complexity levels are assigned to various types of financial instruments and are included (where applicable) in the 'Annexure - Details of Instrument' in this Rating Rationale.

CRISIL Ratings will disclose complexity level for all securities - including those that are yet to be placed - based on available information. The complexity level for instruments may be updated, where required, in the rating rationale published subsequent to the issuance of the instrument when details on such features are available.

For more details on the CRISIL Ratings' complexity levels please visit [www.crisilratings.com](http://www.crisilratings.com). Users may also call the Customer Service Helpdesk with queries on specific instruments.

### Annexure - Details of Instrument(s)

| ISIN | Name of instrument        | Date of allotment | Coupon rate (%) | Maturity date | Issue size (Rs crore) | Complexity levels | Rating assigned with outlook |
|------|---------------------------|-------------------|-----------------|---------------|-----------------------|-------------------|------------------------------|
| NA   | Term loan                 | NA                | NA              | Sep-25        | 25.8                  | NA                | CRISIL AA/Stable             |
| NA   | Term loan                 | NA                | NA              | Jun-24        | 25                    | NA                | CRISIL AA/Stable             |
| NA   | Term loan                 | NA                | NA              | Aug-26        | 29.75                 | NA                | CRISIL AA/Stable             |
| NA   | Term loan                 | NA                | NA              | Jun-29        | 4                     | NA                | CRISIL AA/Stable             |
| NA   | Term loan                 | NA                | NA              | Oct-30        | 48.18                 | NA                | CRISIL AA/Stable             |
| NA   | Term loan                 | NA                | NA              | Aug-29\$      | 111.05                | NA                | CRISIL AA/Stable             |
| NA   | Working capital facility# | NA                | NA              | NA            | 50                    | NA                | CRISIL A1+                   |
| NA   | Working capital facility# | NA                | NA              | NA            | 20                    | NA                | CRISIL A1+                   |

#Interchangeable with working capital demand loan, short-term loan and non-fund based limit  
\$tentative since the term loan is yet to be drawn

### Annexure – List of entities consolidated

| Names of entities consolidated | Extent of consolidation | Rationale for consolidation   |
|--------------------------------|-------------------------|-------------------------------|
| Hiranandani Healthcare Pvt Ltd | Full                    | Consolidated being subsidiary |
| Fortis Hospotel Ltd            | Full                    | Consolidated being subsidiary |

|  |   |   |
|--|---|---|
| Fortis Health Management Ltd                         | Full  | Consolidated being subsidiary                       |
| Hospitalia Eastern Pvt Ltd                           | Full  | Consolidated being subsidiary                       |
| International Hospital Ltd                           | Full  | Consolidated being subsidiary                       |
| Escorts Heart and Super Speciality Hospital Ltd      | Full  | Consolidated being subsidiary                       |
| Adayu Mindfulness Limited                            | Full  | Consolidated being subsidiary                       |
| Fortis Health Management (East) Ltd                  | Full  | Consolidated being subsidiary                       |
| Fortis Cancer Care Ltd                               | Full  | Consolidated being subsidiary                       |
| Fortis Healthcare International Ltd                  | Full  | Consolidated being subsidiary                       |
| Escorts Heart Institute and Research Centre Ltd      | Full  | Consolidated being subsidiary                       |
| Fortis Malar Hospitals Ltd                           | Full  | Consolidated being subsidiary                       |
| Fortis Hospitals Ltd                                 | Full  | Consolidated being subsidiary                       |
| Fortis Global Healthcare (Mauritius) Ltd             | Full  | Consolidated being subsidiary                       |
| Malar Stars Medicare Ltd                             | Full  | Consolidated being subsidiary                       |
| Fortis Asia Healthcare Pte. Ltd                      | Full  | Consolidated being subsidiary                       |
| Birdie & Birdie Realtors Pvt Ltd                     | Full  | Consolidated being subsidiary                       |
| Fortis Emergency Services Ltd                        | Full  | Consolidated being subsidiary                       |
| Stellant Capital Advisory Services Pvt Ltd           | Full  | Consolidated being subsidiary                       |
| RHT Health Trust Manager Pte Ltd                     | Full  | Consolidated being subsidiary                       |
| Fortis Health Staff Ltd                              | Full  | Consolidated being subsidiary                       |
| Agilus Diagnostics Ltd                               | Full  | Consolidated being subsidiary                       |
| SRL Diagnostics Pvt Ltd #                            | Full  | Consolidated being subsidiary                       |
| Agilus Pathlabs Reach Ltd                            | Full  | Consolidated being subsidiary                       |
| Agilus Diagnostics FZ-LLC                            | Full  | Consolidated being subsidiary                       |
| Mena Healthcare Investment Company Ltd               | Full  | Consolidated being subsidiary                       |
| Medical Management Company Ltd                       | Full  | Consolidated being subsidiary                       |
| Fortis CSR Foundation                                | Full  | Consolidated being subsidiary                       |
| Sunrise Medicare Pvt Ltd                             | Equity method (strike off w.e.f. August 17, 2021) | Equity method of consolidation                      |
| Lanka Hospital Corporation Plc                       | Equity method                                     | Equity method of consolidation                      |
| Fortis Global Healthcare Infrastructure Pte Limited. | Equity method                                     | Equity method of consolidation                      |
| RHT Health Trust                                     | Equity method                                     | Equity method of consolidation                      |
| Fortis Cauvery                                       | Equity method                                     | Equity method of consolidation                      |
| Fortis C-Doc Healthcare Ltd                          | Equity method                                     | Equity method of consolidation                      |
| DDRC SRL Diagnostics Ltd #                           | Equity method (till April 4, 2021)                | Equity method of consolidation (till April 4, 2021) |
|  | Full (from April 5, 2021)                         | Consolidated being subsidiary (from April 5, 2021)  |
| SRL Diagnostics (Nepal) Pvt Ltd #                    | Equity method                                     | Equity method of consolidation                      |

#name change process underway

**Annexure - Rating History for last 3 Years**

| Instrument            | Current |                    |                               | 2023 (History) |                                  | 2022     |   | 2021     |   | 2020     |                           | Start of 2020 |
|-----------------------|---------|--------------------|-------------------------------|----------------|----------------------------------|----------|---|----------|---|----------|---------------------------|---------------|
|                       | Type    | Outstanding Amount | Rating                        | Date           | Rating                           | Date     | Rating  | Date     | Rating  | Date     | Rating                    |               |
| Fund Based Facilities | ST/LT   | 313.78             | CRISIL A1+ / CRISIL AA/Stable | 01-02-23       | CRISIL AA-/Positive / CRISIL A1+ | 29-12-22 | CRISIL A1+/Watch Developing / CRISIL AA-/Watch Developing | 29-11-21 | CRISIL A1/Watch Developing / CRISIL A+/Watch Developing | 10-12-20 | CRISIL A/Watch Developing | --            |
|                       |         |                    |                               |                |                                  | 03-10-22 | CRISIL A1+/Watch Developing / CRISIL AA-/Watch Developing | 01-09-21 | CRISIL A1/Watch Developing / CRISIL A+/Watch Developing | 11-09-20 | CRISIL A/Watch Developing | --            |

|                                  |    |  |    |    |          |   |          |                            |          |                            |    |
|----------------------------------|----|--|----|----|----------|---|----------|----------------------------|----------|----------------------------|----|
|                                  |    |  | -- | -- | 04-08-22 | CRISIL A1+/Watch Developing / CRISIL AA-/Watch Developing | 26-07-21 | CRISIL A+/Watch Developing | 15-06-20 | CRISIL A/Watch Developing  | -- |
|                                  |    |  | -- | -- | 26-05-22 | CRISIL A1+/Watch Developing / CRISIL AA-/Watch Developing | 26-03-21 | CRISIL A/Watch Developing  | 17-03-20 | CRISIL A/Watch Developing  | -- |
|                                  |    |  | -- | -- | 25-02-22 | CRISIL A1+/Watch Developing / CRISIL AA-/Watch Developing | 07-01-21 | CRISIL A/Watch Developing  | 11-03-20 | CRISIL A1/Watch Developing | -- |
| <b>Non-Fund Based Facilities</b> | ST |  | -- | -- |          | --  | 01-09-21 | Withdrawn                  | 10-12-20 | CRISIL A1/Watch Developing | -- |
|                                  |    |  | -- | -- |          | --  | 26-07-21 | CRISIL A1/Watch Developing | 11-09-20 | CRISIL A1/Watch Developing | -- |
|                                  |    |  | -- | -- |          | --  | 26-03-21 | CRISIL A1/Watch Developing | 15-06-20 | CRISIL A1/Watch Developing | -- |
|                                  |    |  | -- | -- |          | --  | 07-01-21 | CRISIL A1/Watch Developing | 17-03-20 | CRISIL A1/Watch Developing | -- |

All amounts are in Rs.Cr.

#### Annexure - Details of Bank Lenders & Facilities

| Facility                                  | Amount (Rs.Crore) | Name of Lender  | Rating           |
|---|-------------------|---|------------------|
| Term Loan                                 | 25.8              | DBS Bank India Limited                                | CRISIL AA/Stable |
| Term Loan                                 | 217.98            | The Hongkong and Shanghai Banking Corporation Limited | CRISIL AA/Stable |
| Working Capital Facility <sup>&amp;</sup> | 20                | Axis Bank Limited                                     | CRISIL A1+       |
| Working Capital Facility <sup>&amp;</sup> | 50                | DBS Bank India Limited                                | CRISIL A1+       |

& - Interchangeable with working capital demand loan, short-term loan and non-fund-based limit

#### Criteria Details

|  |
|--|
| <b>Links to related criteria</b>   |
| <a href="#">CRISILs Approach to Financial Ratios</a>                           |
| <a href="#">CRISILs Bank Loan Ratings</a>                                      |
| <a href="#">Rating criteria for manufacturing and service sector companies</a> |
| <a href="#">CRISILs Criteria for Consolidation</a>                             |
| <a href="#">CRISILs Criteria for rating short term debt</a>                    |

| Media Relations   | Analytical Contacts   | Customer Service Helpdesk   |
|---|---|---|
| <b>Aveek Datta</b><br>Media Relations<br><b>CRISIL Limited</b><br>M: +91 99204 93912<br>B: +91 22 3342 3000<br><a href="mailto:AVEEK.DATTA@crisil.com">AVEEK.DATTA@crisil.com</a>       | Anuj Sethi<br>Senior Director<br><b>CRISIL Ratings Limited</b><br>B: +91 44 6656 3100<br><a href="mailto:anuj.sethi@crisil.com">anuj.sethi@crisil.com</a>         | Timings: 10.00 am to 7.00 pm<br>Toll free Number: 1800 267 1301<br><br>For a copy of Rationales / Rating Reports:<br><a href="mailto:CRISILratingdesk@crisil.com">CRISILratingdesk@crisil.com</a> |
| <b>Prakruti Jani</b><br>Media Relations<br><b>CRISIL Limited</b><br>M: +91 98678 68976<br>B: +91 22 3342 3000<br><a href="mailto:PRAKRUTI.JANI@crisil.com">PRAKRUTI.JANI@crisil.com</a> | Poonam Upadhyay<br>Director<br><b>CRISIL Ratings Limited</b><br>B: +91 22 3342 3000<br><a href="mailto:poonam.upadhyay@crisil.com">poonam.upadhyay@crisil.com</a> | For Analytical queries:<br><a href="mailto:ratingsinvestordesk@crisil.com">ratingsinvestordesk@crisil.com</a>   |
|   | AKSHAY GOEL   |   |

**Rutuja Gaikwad**  
Media Relations  
**CRISIL Limited**  
B: +91 22 3342 3000  
[Rutuja.Gaikwad@ext-crisil.com](mailto:Rutuja.Gaikwad@ext-crisil.com)

Senior Rating Analyst  
**CRISIL Ratings Limited**  
B: +91 22 3342 3000  
[AKSHAY.GOEL1@crsil.com](mailto:AKSHAY.GOEL1@crsil.com)



**Note for Media:**

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CRISIL Ratings pioneered the concept of credit rating in India in 1987. With a tradition of independence, analytical rigour and innovation, we set the standards in the credit rating business. We rate the entire range of debt instruments, such as bank loans, certificates of deposit, commercial paper, non-convertible/convertible/partially convertible bonds and debentures, perpetual bonds, bank hybrid capital instruments, asset-backed and mortgage-backed securities, partial guarantees and other structured debt instruments. We have rated over 33,000 large and mid-scale corporates and financial institutions. We have also instituted several innovations in India in the rating business, including ratings for municipal bonds, partially guaranteed instruments and infrastructure investment trusts (InvITs).

CRISIL Ratings Limited ('CRISIL Ratings') is a wholly-owned subsidiary of CRISIL Limited ('CRISIL'). CRISIL Ratings Limited is registered in India as a credit rating agency with the Securities and Exchange Board of India ("SEBI").

For more information, visit [www.crisilratings.com](http://www.crisilratings.com)

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## Rating Rationale

July 21, 2023 | Mumbai

### Escorts Heart Institute and Research Centre Limited

Long-term rating upgraded to 'CRISIL AA/Stable'; Short-term rating reaffirmed

#### Rating Action

|   |   |
|---|---|
| <b>Total Bank Loan Facilities Rated</b> | <b>Rs.12.8 Crore</b>  |
| <b>Long Term Rating</b>                 | <b>CRISIL AA/Stable (Upgraded from 'CRISIL AA-/Positive')</b> |
| <b>Short Term Rating</b>                | <b>CRISIL A1+ (Reaffirmed)</b>                                |

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1 crore = 10 million

Refer to Annexure for Details of Instruments & Bank Facilities

#### Detailed Rationale

CRISIL Ratings has upgraded its rating on the long-term bank facilities of Escorts Heart Institute and Research Centre Ltd (EHIRC) to '**CRISIL AA/Stable**' from 'CRISIL AA-/Positive'; the short-term rating has been reaffirmed at 'CRISIL A1+'.

The rating factors in strong support received from the parent Fortis Healthcare Limited (FHL; CRISIL AA/Stable/A1+) and follows similar rating action on FHL. The rating action follows the sustained improvement in the business risk profile of Fortis Healthcare Ltd (FHL), driven by steady occupancy, better surgical mix, and greater share of international patients leading to higher average revenue per occupied bed (ARPOB). Financial risk profile is also expected to remain comfortable over the medium term on the back of strong capital structure and debt protection metrics, despite growth plans. On a consolidated basis, debt to earnings before interest, tax, depreciation and amortisation (Ebitda) ratio is likely to be below 1 time; the ratio was ~0.8 time as on March 31, 2023, against ~1.2 times as on March 31, 2022.

Consolidated operating revenue grew ~10% to ~Rs 6,298 crore on-year in fiscal 2023, driven by ~19% growth in the hospital business to ~Rs 4,967 crore; against this, the diagnostics business de-grew 18% to ~Rs 1,175 crore. The hospital business improved owing to occupancy level of ~67% (63% in fiscal 2022) and higher ARPOB per day of ~Rs 55,100 (~Rs 49,400), while diagnostics was affected by lower Covid test volumes, which accounted for just 4% of the topline in fiscal 2023 against 28% earlier. Non-Covid revenue increased 12% year-on-year led by higher collection centres leading to better volumes.

Consolidated reported operating EBITDA margin moderated to ~17.5% in fiscal 2023 from ~18.7% in fiscal 2022 because lower operating leverage led to a decline in the diagnostic division margin to ~17.7% from ~25.7%. Against this, margin of the hospital segment improved to ~16.9% from ~15.4%. Growth prospects remain robust over the medium term with regular bed additions in the hospital segment and increased volumes in the diagnostics division. Hence, the Ebitda margin is expected to sustain at 17-18%, thereby ensuring healthy cash generation.

Total debt (including lease liabilities) reduced to Rs 926 crore as on March 31, 2023, from 1,255 crore previous fiscal, while gross debt (including leases)/Ebitda stood at ~0.8 time against 1.2 times. Hence, gearing was comfortable at ~0.2 time as on March 31, 2023. FHL (on consolidated basis) has annual capital expenditure (capex) plan of ~Rs 1,000 crore, which is likely to be funded through mix of internal accrual and debt. This, along with steady term loan repayment, will ensure debt metrics remain robust. Any large, debt-funded capex or acquisition or any adverse ruling in existing litigations under dispute, necessitating significant payout, may impact financial risk profile and will remain a key monitorable.

The ratings had earlier been placed on watch due to pending legal issues. The Hon'ble Supreme Court of India had initiated suo moto contempt proceedings against FHL with regard to fund infusion by its promoter, IHH Healthcare Bernhard (IHH), in the form of preferential allotment of fresh shares and purchase of assets of RHT Health Trust (RHT). CRISIL Ratings has undertaken a detailed discussion with the management subsequent to the Hon'ble Supreme Court judgement disposing off the suo moto contempt suits against FHL. The management does not anticipate any major implication on the day-to-day operations and future growth plans of the company on account of the remaining litigations. Furthermore, IHH has reiterated in multiple forums that FHL remains strategically important as India, along with Malaysia, Singapore and

Turkey, remains its key market. The prospects for the healthcare sector in India remain strong over the medium term, and FHL is expected to be a key growth driver for IHH.

In its stock exchange announcement on September 23, 2022, FHL intimated that the Hon'ble Supreme Court, in its final judgement, held inter alia that the suo motu contempt petition and the connected proceedings (Special Leave Petition (Civil) No. 20417 of 2017 and the contempt petition No. 2120 of 2018 in SLP (C) No. 20417 of 2019) have been disposed of. The court has neither found nor indicated any wrongdoing by FHL related to the preferential allotment to Northern TK Ventures Pte Ltd (part of IHH) by FHL. The Hon'ble Supreme Court also observed that acquisition of the business portfolio of RHT by FHL appeared to be prima facie an acquisition of proprietary interest to subserve the business structure of FHL. However, the court has stated that the facts on record are not adequate to definitively evaluate issues concerning the acquisition and has issued certain directions including that the Hon'ble High Court of Delhi may consider issuing appropriate processes and appointing forensic auditor(s) to analyse the transactions entered into by FHL and RHT and other related transactions. The judgement further provides that it will be open to the Hon'ble Delhi High Court to pass such directions as the facts and circumstances presented before it, may justify.

The Securities and Exchange Board of India (SEBI) had, vide orders dated April 19, 2022, and May 5, 2022, imposed a penalty of Rs 1 crore each on Escorts Heart Institute and Research Centre Ltd (EHIRCL: rated 'CRISIL AA/Stable/CRISIL A1+') and FHL, and Rs 50 lakh on Fortis Hospitals Ltd (FHsL; rated 'CRISIL AA/Stable/CRISIL A1+') due to irregularities, inter alia, committed by the erstwhile promoters. FHL and FHsL have filed an appeal against the order of April 19, 2022, before the Securities Appellate Tribunal, Mumbai (SAT), which has directed SEBI to file its response and ordered that on deposit of 50% of the penalty amount, SEBI will not initiate recovery of further amounts. Against the order dated May 18, 2022, EHIRCL has filed an appeal before SAT, which has ordered that on deposit of 50% of penalty amount, SEBI will not initiate recovery of further amounts. The two appeals are sub judice, and a Serious Fraud Investigation Office investigation is underway.

The outcome of these proceedings before the Hon'ble High Court of Delhi that may have a bearing on the financial risk profile of FHL, will remain a monitorable.

The ratings factor in strong support received from the parent, Fortis Healthcare Ltd (FHL; rated 'CRISIL AA/Stable/CRISIL A1+') and the parent's strong market position and financial risk profile. These strengths are partially offset by exposure to inherent regulatory risks faced by the healthcare industry.

The ratings also reflect the established market position of the Fortis group with pan-India presence through its network of 27 hospitals, sound operational efficiency, and healthy financial risk profile, including adequate liquidity. These strengths are partially offset by pending litigations, the impact of which is not expected to be material; and exposure to regulatory risks associated with the hospital sector.

### **Analytical Approach**

CRISIL Ratings has applied its parent notch-up framework to factor in the strong operational, financial and managerial linkages that EHIRC shares with FHL. For arriving at FHL's ratings, CRISIL Ratings has combined the business and financial risk profiles of FHL and its subsidiaries, joint ventures and associates because all these entities are under a common management with strong business and financial linkages.

*Please refer Annexure - List of Entities Consolidated, which captures the list of entities considered and their analytical treatment of consolidation.*

### **Key Rating Drivers & Detailed Description**

#### **Strengths:**

#### **Strong support from the parent**

As a wholly owned subsidiary of FHL, EHIRC receives strong operational, financial and managerial support from the parent. EHIRC owns the Fortis Escorts Heart Institute at Okhla Road in New Delhi, a well-established hospital that provides cardiac care to patients; it remains strategically important to the parent. FHL has complete management control over its subsidiary and has supported EHIRC through loans and also provided corporate guarantee for its loans. EHIRC will continue to receive strong support from the parent.

#### **Strong market position of FHL in the domestic healthcare space**

FHL (on a consolidated basis) operates 27 hospitals (including joint ventures [JVs] and operations and maintenance facilities) across India (Haryana, Punjab, Delhi-National Capital Region, Karnataka, Rajasthan, Maharashtra, Chennai and West Bengal), which have a total of ~4,000 operational beds. Fortis is a well-known brand in the Indian healthcare space and the hospitals under it offer world-class services and attract international patients.

Agilus has established a strong brand in both the retail and B2B (business-to-business) diagnostics segments, managing over 479 labs (including JVs) with over 3,700 customer touch points across India. The strong market position should sustain over the medium term given the wide geographical footprint and diverse speciality mix.

While the brand of diagnostic subsidiary has changed to Agilus in May 2023, there is also a proposal to change the Fortis brand subject to various deliberations and requisite regulatory and corporate approvals. Transitioning to a new brand while maintaining market position will be a key monitorable.

### **Healthy and improving financial risk profile of FHL, aided by good operating performance**

The group has a strong financial risk profile, driven by a strong capital structure and healthy debt protection metrics. Though the group plans to incur capex of Rs 800-1,000 crore per annum going forward over the next couple of years, healthy cash generation would ensure that gearing, debt (including lease liabilities)/EBITDA and interest coverage ratios remain at comfortable levels over the medium term. Any large, debt-funded capex or acquisition or any adverse ruling in existing litigations under dispute, necessitating significant payout, may impact the financial risk profile of FHL, and will remain a key monitorable.

### **Weaknesses:**

#### **Exposure to regulatory risk**

The group, like other hospital chains, remains exposed to regulations. For instance, the performance of private hospitals was significantly impacted by price caps on cardiac stents and knee implants imposed in the last quarter of fiscal 2017. The cap on cash transactions up to Rs 2 lakh had also posed temporary challenges when introduced in fiscal 2018. Regulatory actions and their impact will remain monitorables.

#### **Continuing litigations**

While the recent directions of the Hon'ble Supreme Court have not had any adverse impact on the operations of the Fortis group, the apex court has directed the Hon'ble High Court of Delhi to look into matters involving the purchase of RHT assets by FHL, including undertaking a possible forensic audit. While the FHL management does not envisage any significant financial liability that may arise on this account, the timeframe by which the said legal issues may be resolved is uncertain. Furthermore, contingent liabilities of ~Rs 2,470 crore as on March 31, 2023, include matters of income tax, medical negligence, among others. Any adverse development related to these will remain a key monitorable.

#### **Liquidity: Strong**

On a consolidated basis, liquidity (cash equivalents of ~Rs 366 crore and undrawn working capital limit of Rs 355 crore) stood at ~Rs 721 crore as on March 31, 2023, against debt obligation of less than ~Rs 50 crore for fiscal 2024. Term Debt obligations of Rs 100-150 crore each in fiscals 2025 and 2026 and can be comfortably serviced from accrual, which will also partly fund annual capex of ~Rs 1,000 crore.

#### **Outlook: Stable**

The credit risk profile of EHIRC will continue to benefit from FHL's established market position, supported by steady occupancy, high ARPOBs, and resumption of revenue from international patients, which will lead to high operating profitability. The comfortable debt metrics are likely to sustain over the medium term while pursuing organic and inorganic growth opportunities.

#### **Rating Sensitivity factors**

##### **Upward factors**

- Significant revenue growth while maintaining operating profitability above 16-18%, thereby benefitting cash generation
- Maintenance of strong financial risk profile, including robust debt metrics, and sustenance of gross debt (including lease liabilities) to Ebitda ratio within 1.2-1.5 times while pursuing organic and inorganic growth opportunities
- Revision in rating of the parent FHL, resulting in similar action on EHIRC

##### **Downward factors**

- Sluggish operating performance leading to operating profitability below 12-14% on a sustained basis, thereby impacting cash generation
- Significant, debt-funded capex or investments or any unfavourable judgement in the ongoing litigations impacting debt metrics; with gross debt to Ebitda ratio sustaining above 2-2.5 times
- Revision in rating of the parent FHL, resulting in similar action on EHIRC

#### **About the Company**

EHIRC was incorporated in 2000 and is a wholly owned subsidiary of FHL. It provides healthcare and related services, particularly cardiac care. The company owns the premier hospital Fortis Escorts Heart Institute at Okhla Road in New Delhi.

#### **About the Group**

Incorporated in February 1996, FHL's first healthcare facility became operational at Mohali in Punjab in 2001. The company is an integrated healthcare services provider, present across hospitals, diagnostics, day care, and specialty facilities. It has both owned and managed hospitals. The diagnostics brand, Agilus, is among the leading chains in the country. FHL has entered the women and child health and well-being segments through the La Femme brand. It has a facility each in Jaipur; Greater Kailash and Shalimar Bagh (both in New Delhi); and in Bengaluru. The company has four hospitals accredited to

the Joint Commission International (JCI), 21 accredited to the National Accreditation Board for Hospitals (NABH), 18 with NABH-accredited nursing programmes under its umbrella, and 9 NABH-accredited blood banks.

On February 15, 2018, shareholding of the erstwhile promoters, Mr Malvinder Mohan Singh and Mr Shivinder Mohan Singh, came down to less than 1% after the Hon'ble Supreme Court allowed lenders to invoke the pledge against shares of FHL held as security. Thereafter, the search for a new promoter began and bids were invited from investors. IHH was the winning bidder and became the new promoter, having invested around Rs 4,000 crore against fresh issuance of around 31.1% stake.

The board has provided the in-principle approval for change of the names, brands and logos of Fortis and its diagnostic subsidiary, whose license agreements expired in April and May 2021, respectively. Subsequently, the diagnostics subsidiary has been renamed as Agilus Diagnostics Ltd since May 2023. The proposal to change the name, brand and logo of Fortis remains subject to various deliberations and requisite corporate and regulatory approvals.

For fiscal 2023, FHL had a net profit of Rs 633 crore (including an exceptional gain of Rs 74 crore pertaining to reversal of impairment in an associate company) and reported an operating revenue of around Rs 6,298 crore. This was in comparison to operating revenue of around Rs 5,718 crore and net profit of Rs 790 crore in fiscal 2022 (including exceptional gain of Rs 315 crore, pertaining to remeasurement of the previously held equity interest of Agilus in its JV with DDRC at its fair value post-acquisition of the balance 50% stake in the said JV in April 2021).

### Key Financial Indicators

| As on / for the period ended March 31 | Unit     | 2023  | 2022 |
|---------------------------------------|----------|-------|------|
| Reported revenue                      | Rs crore | 6,298 | 5718 |
| Reported profit after tax (PAT)       | Rs crore | 633   | 790  |
| Reported PAT margin                   | %        | 10.1  | 13.8 |
| Reported debt/adjusted networth*      | Times    | 0.23  | 0.4  |
| Adjusted interest coverage            | Times    | 8.78  | 7.4  |

\*CRISIL Ratings-adjusted numbers. Networth has been adjusted for intangible assets such as goodwill

**Any other information:** Not applicable

### Note on complexity levels of the rated instrument:

CRISIL Ratings' complexity levels are assigned to various types of financial instruments and are included (where applicable) in the 'Annexure - Details of Instrument' in this Rating Rationale.

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### Annexure - Details of Instrument(s)

| ISIN | Name of instrument         | Date of allotment | Coupon rate (%) | Maturity date | Issue size (Rs crore) | Complexity levels | Rating assigned with outlook |
|------|----------------------------|-------------------|-----------------|---------------|-----------------------|-------------------|------------------------------|
| NA   | Term loan                  | NA                | NA              | Sep-25        | 1.56                  | NA                | CRISIL AA/Stable             |
| NA   | Term loan                  | NA                | NA              | Jun-29        | 9.24                  | NA                | CRISIL AA/Stable             |
| NA   | Working capital facility** | NA                | NA              | NA            | 2                     | NA                | CRISIL A1+                   |

\*\*Interchangeable with working capital facility and non-fund-based facilities

### Annexure - List of entities consolidated

| Names of entities consolidated                  | Extent of consolidation | Rationale for consolidation   |
|---|-------------------------|-------------------------------|
| Hiranandani Healthcare Pvt Ltd                  | Full                    | Consolidated being subsidiary |
| Fortis Hospotel Ltd                             | Full                    | Consolidated being subsidiary |
| Fortis Health Management Ltd                    | Full                    | Consolidated being subsidiary |
| Hospitalia Eastern Pvt Ltd                      | Full                    | Consolidated being subsidiary |
| International Hospital Ltd                      | Full                    | Consolidated being subsidiary |
| Escorts Heart and Super Speciality Hospital Ltd | Full                    | Consolidated being subsidiary |
| Adayu Mindfulness Limited                       | Full                    | Consolidated being subsidiary |
| Fortis Health Management (East) Ltd             | Full                    | Consolidated being subsidiary |
| Fortis Cancer Care Ltd                          | Full                    | Consolidated being subsidiary |

|  |   |   |
|--|---|---|
| Fortis Healthcare International Ltd                  | Full  | Consolidated being subsidiary                       |
| Escorts Heart Institute and Research Centre Ltd      | Full  | Consolidated being subsidiary                       |
| Fortis Malar Hospitals Ltd                           | Full  | Consolidated being subsidiary                       |
| Fortis Hospitals Ltd                                 | Full  | Consolidated being subsidiary                       |
| Fortis Global Healthcare (Mauritius) Ltd             | Full  | Consolidated being subsidiary                       |
| Malar Stars Medicare Ltd                             | Full  | Consolidated being subsidiary                       |
| Fortis Asia Healthcare Pte. Ltd                      | Full  | Consolidated being subsidiary                       |
| Birdie & Birdie Realtors Pvt Ltd                     | Full  | Consolidated being subsidiary                       |
| Fortis Emergency Services Ltd                        | Full  | Consolidated being subsidiary                       |
| Stellant Capital Advisory Services Pvt Ltd           | Full  | Consolidated being subsidiary                       |
| RHT Health Trust Manager Pte Ltd                     | Full  | Consolidated being subsidiary                       |
| Fortis Health Staff Ltd                              | Full  | Consolidated being subsidiary                       |
| Agilus Diagnostics Ltd                               | Full  | Consolidated being subsidiary                       |
| SRL Diagnostics Pvt Ltd #                            | Full  | Consolidated being subsidiary                       |
| Agilus Pathlabs Reach Ltd                            | Full  | Consolidated being subsidiary                       |
| Agilus Diagnostics FZ-LLC                            | Full  | Consolidated being subsidiary                       |
| Mena Healthcare Investment Company Ltd               | Full  | Consolidated being subsidiary                       |
| Medical Management Company Ltd                       | Full  | Consolidated being subsidiary                       |
| Fortis CSR Foundation                                | Full  | Consolidated being subsidiary                       |
| Sunrise Medicare Pvt Ltd                             | Equity method (strike off w.e.f. August 17, 2021) | Equity method of consolidation                      |
| Lanka Hospital Corporation Plc                       | Equity method                                     | Equity method of consolidation                      |
| Fortis Global Healthcare Infrastructure Pte Limited. | Equity method                                     | Equity method of consolidation                      |
| RHT Health Trust                                     | Equity method                                     | Equity method of consolidation                      |
| Fortis Cauvery                                       | Equity method                                     | Equity method of consolidation                      |
| Fortis C-Doc Healthcare Ltd                          | Equity method                                     | Equity method of consolidation                      |
| DDRC SRL Diagnostics Ltd #                           | Equity method (till April 4, 2021)                | Equity method of consolidation (till April 4, 2021) |
|  | Full (from April 5, 2021)                         | Consolidated being subsidiary (from April 5, 2021)  |
| SRL Diagnostics (Nepal) Pvt Ltd #                    | Equity method                                     | Equity method of consolidation                      |

#name change process underway

**Annexure - Rating History for last 3 Years**

| Instrument            | Current |                    |                               | 2023 (History) |                                  | 2022     |   | 2021     |   | 2020     |  | Start of 2020 |
|-----------------------|---------|--------------------|-------------------------------|----------------|----------------------------------|----------|---|----------|---|----------|--|---------------|
|                       | Type    | Outstanding Amount | Rating                        | Date           | Rating                           | Date     | Rating  | Date     | Rating  | Date     | Rating   | Rating        |
| Fund Based Facilities | ST/LT   | 12.8               | CRISIL A1+ / CRISIL AA/Stable | 01-02-23       | CRISIL AA-/Positive / CRISIL A1+ | 29-12-22 | CRISIL A1+/Watch Developing / CRISIL AA-/Watch Developing | 29-11-21 | CRISIL A1/Watch Developing / CRISIL A+/Watch Developing | 21-12-20 | CRISIL A1/Watch Developing / CRISIL A/Watch Developing | --            |
|                       |         |                    | --                            |                | --                               | 03-10-22 | CRISIL A1+/Watch Developing / CRISIL AA-/Watch Developing | 01-09-21 | CRISIL A1/Watch Developing / CRISIL A+/Watch Developing |          | --   | --            |
|                       |         |                    | --                            |                | --                               | 04-08-22 | CRISIL A1+/Watch Developing / CRISIL AA-/Watch Developing | 26-07-21 | CRISIL A1/Watch Developing / CRISIL A+/Watch Developing |          | --   | --            |
|                       |         |                    | --                            |                | --                               | 26-05-22 | CRISIL A1+/Watch Developing / CRISIL AA-/Watch Developing | 26-03-21 | CRISIL A1/Watch Developing / CRISIL A/Watch Developing  |          | --   | --            |

|                                  |    |  |    |  |  |          |   |          |  |          |                            |    |
|----------------------------------|----|--|----|--|--|----------|---|----------|--|----------|----------------------------|----|
|                                  |    |  | -- |  |  | 25-02-22 | CRISIL A1+/Watch Developing / CRISIL AA-/Watch Developing | 06-01-21 | CRISIL A1/Watch Developing / CRISIL A/Watch Developing |          | --                         | -- |
| <b>Non-Fund Based Facilities</b> | ST |  | -- |  |  |          | --  | 01-09-21 | Withdrawn  | 21-12-20 | CRISIL A1/Watch Developing | -- |
|                                  |    |  | -- |  |  |          | --  | 26-07-21 | CRISIL A1/Watch Developing                             |          | --                         | -- |
|                                  |    |  | -- |  |  |          | --  | 26-03-21 | CRISIL A1/Watch Developing                             |          | --                         | -- |
|                                  |    |  | -- |  |  |          | --  | 06-01-21 | CRISIL A1/Watch Developing                             |          | --                         | -- |

All amounts are in Rs.Cr.

#### Annexure - Details of Bank Lenders & Facilities

| Facility                                  | Amount (Rs.Crore) | Name of Lender                 | Rating           |
|---|-------------------|--------------------------------|------------------|
| Term Loan                                 | 1.56              | DBS Bank India Limited         | CRISIL AA/Stable |
| Term Loan                                 | 9.24              | Hongkong & Shanghai Banking Co | CRISIL AA/Stable |
| Working Capital Facility <sup>&amp;</sup> | 2                 | DBS Bank India Limited         | CRISIL A1+       |

& - Interchangeable with working capital facility and non-fund-based facilities

#### Criteria Details

|   |
|---|
| <b>Links to related criteria</b>  |
| <a href="#">CRISILs Approach to Financial Ratios</a>  |
| <a href="#">CRISILs Bank Loan Ratings - process, scale and default recognition</a>                |
| <a href="#">Rating criteria for manufacturing and service sector companies</a>                    |
| <a href="#">Criteria for Notching up Stand Alone Ratings of Companies based on Parent Support</a> |
| <a href="#">CRISILs Criteria for Consolidation</a>  |

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## Rating Rationale

July 21, 2023 | Mumbai

### Fortis Hospotel Limited

*Long-term rating upgraded to 'CRISIL AA/Stable; Short-term rating reaffirmed*

#### Rating Action

|   |   |
|---|---|
| <b>Total Bank Loan Facilities Rated</b> | <b>Rs.30 Crore</b>  |
| <b>Long Term Rating</b>                 | <b>CRISIL AA/Stable (Upgraded from 'CRISIL AA-/Positive')</b> |
| <b>Short Term Rating</b>                | <b>CRISIL A1+ (Reaffirmed)</b>                                |

*Note: None of the Directors on CRISIL Ratings Limited's Board are members of rating committee and thus do not participate in discussion or assignment of any ratings. The Board of Directors also does not discuss any ratings at its meetings.*

*1 crore = 10 million*

*Refer to Annexure for Details of Instruments & Bank Facilities*

#### Detailed Rationale

CRISIL Ratings has upgraded its rating on the long-term bank facility of Fortis Hospotel Ltd (FHTL) to '**CRISIL AA/Stable**' from 'CRISIL AA-/Positive'. The short-term rating has been reaffirmed at 'CRISIL A1+'.

The rating factors in strong support received from the parent Fortis Healthcare Limited (FHL; CRISIL AA/Stable/A1+) and follows similar rating action on FHL. The rating action follows the sustained improvement in the business risk profile of Fortis Healthcare Ltd (FHL), driven by steady occupancy, better surgical mix, and greater share of international patients leading to higher average revenue per occupied bed (ARPOB). Financial risk profile is also expected to remain comfortable over the medium term on the back of strong capital structure and debt protection metrics, despite growth plans. On a consolidated basis, debt to earnings before interest, tax, depreciation and amortisation (Ebitda) ratio is likely to be below 1 time; the ratio was ~0.8 time as on March 31, 2023, against ~1.2 times as on March 31, 2022.

Consolidated operating revenue grew ~10% to ~Rs 6,298 crore on-year in fiscal 2023, driven by ~19% growth in the hospital business to ~Rs 4,967 crore; against this, the diagnostics business de-grew 18% to ~Rs 1,175 crore. The hospital business improved owing to occupancy level of ~67% (63% in fiscal 2022) and higher ARPOB per day of ~Rs 55,100 (~Rs 49,400), while diagnostics was affected by lower Covid test volumes, which accounted for just 4% of the topline in fiscal 2023 against 28% earlier. Non-Covid revenue increased 12% year-on-year led by higher collection centres leading to better volumes.

Consolidated reported operating EBITDA margin moderated to ~17.5% in fiscal 2023 from ~18.7% in fiscal 2022 because lower operating leverage led to a decline in the diagnostic division margin to ~17.7% from ~25.7%. Against this, margin of the hospital segment improved to ~16.9% from ~15.4%. Growth prospects remain robust over the medium term with regular bed additions in the hospital segment and increased volumes in the diagnostics division. Hence, the Ebitda margin is expected to sustain at 17-18%, thereby ensuring healthy cash generation.

Total debt (including lease liabilities) reduced to Rs 926 crore as on March 31, 2023, from 1,255 crore previous fiscal, while gross debt (including leases)/Ebitda stood at ~0.8 time against 1.2 times. Hence, gearing was comfortable at ~0.2 time as on March 31, 2023. FHL (on consolidated basis) has annual capital expenditure (capex) plan of ~Rs 1,000 crore, which is likely to be funded through mix of internal accrual and debt. This, along with steady term loan repayment, will ensure debt metrics remain robust. Any large, debt-funded capex or acquisition or any adverse ruling in existing litigations under dispute, necessitating significant payout, may impact financial risk profile and will remain a key monitorable.

The ratings had earlier been placed on watch due to pending legal issues. The Hon'ble Supreme Court of India had initiated suo moto contempt proceedings against FHL with regard to fund infusion by its promoter, IHH Healthcare Berhard (IHH), in the form of preferential allotment of fresh shares and purchase of assets of RHT Health Trust (RHT). CRISIL Ratings has undertaken a detailed discussion with the management subsequent to the Hon'ble Supreme Court judgement disposing off the suo moto contempt suits against FHL. The management does not anticipate any major implication on the day-to-day operations and future growth plans of the company on account of the remaining litigations. Furthermore, IHH has reiterated in multiple forums that FHL remains strategically important as India, along with Malaysia, Singapore and Turkey, remains its

key market. The prospects for the healthcare sector in India remain strong over the medium term, and FHL is expected to be a key growth driver for IHH.

In its stock exchange announcement on September 23, 2022, FHL intimated that the Hon'ble Supreme Court, in its final judgement, held inter alia that the suo motu contempt petition and the connected proceedings (Special Leave Petition (Civil) No. 20417 of 2017 and the contempt petition No. 2120 of 2018 in SLP (C) No. 20417 of 2019) have been disposed of. The court has neither found nor indicated any wrongdoing by FHL related to the preferential allotment to Northern TK Ventures Pte Ltd (part of IHH) by FHL. The Hon'ble Supreme Court also observed that acquisition of the business portfolio of RHT by FHL appeared to be prima facie an acquisition of proprietary interest to subserve the business structure of FHL. However, the court has stated that the facts on record are not adequate to definitively evaluate issues concerning the acquisition and has issued certain directions including that the Hon'ble High Court of Delhi may consider issuing appropriate processes and appointing forensic auditor(s) to analyse the transactions entered into by FHL and RHT and other related transactions. The judgement further provides that it will be open to the Hon'ble Delhi High Court to pass such directions as the facts and circumstances presented before it, may justify.

The Securities and Exchange Board of India (SEBI) had, vide orders dated April 19, 2022, and May 5, 2022, imposed a penalty of Rs 1 crore each on Escorts Heart Institute and Research Centre Ltd (EHIRCL; rated 'CRISIL AA/Stable/CRISIL A1+') and FHL, and Rs 50 lakh on Fortis Hospitals Ltd (FHsL; rated 'CRISIL AA/Stable/CRISIL A1+') due to irregularities, inter alia, committed by the erstwhile promoters. FHL and FHsL have filed an appeal against the order of April 19, 2022, before the Securities Appellate Tribunal, Mumbai (SAT), which has directed SEBI to file its response and ordered that on deposit of 50% of the penalty amount, SEBI will not initiate recovery of further amounts. Against the order dated May 18, 2022, EHIRCL has filed an appeal before SAT, which has ordered that on deposit of 50% of penalty amount, SEBI will not initiate recovery of further amounts. The two appeals are sub judice, and a Serious Fraud Investigation Office investigation is underway.

The outcome of these proceedings before the Hon'ble High Court of Delhi that may have a bearing on the financial risk profile of FHL, will remain a monitorable.

The ratings factor in strong support received from the parent, Fortis Healthcare Ltd (FHL; rated 'CRISIL AA/Stable/CRISIL A1+') and the parent's strong market position and financial risk profile. These strengths are partially offset by exposure to inherent regulatory risks faced by the healthcare industry.

The ratings also reflect the established market position of the Fortis group with pan-India presence through its network of 27 hospitals, sound operational efficiency, and healthy financial risk profile, including adequate liquidity. These strengths are partially offset by pending litigations, the impact of which is not expected to be material; and exposure to regulatory risks associated with the hospital sector.

### **Analytical Approach**

CRISIL Ratings has applied its parent notch-up framework to factor in the strong operational, financial and managerial linkages that FHTL shares with FHL. For arriving at FHL's ratings, CRISIL Ratings has combined the business and financial risk profiles of FHL and its subsidiaries, joint ventures and associates because all these entities are under a common management with strong business and financial linkages.

*Please refer Annexure - List of Entities Consolidated, which captures the list of entities considered and their analytical treatment of consolidation.*

### **Key Rating Drivers & Detailed Description**

#### **Strengths:**

#### **Strong support from the parent**

As a wholly owned subsidiary of FHL, FHTL receives operational, financial and managerial support from the parent. FHTL owns the real estate assets of the Gurgaon and Shalimar Bagh hospitals and is, therefore, strategically important to the parent. The parent has complete management control over FHTL and has extended corporate guarantee for the latter's loans.

#### **Strong market position of FHL in the domestic healthcare space**

FHL (on a consolidated basis) operates 27 hospitals (including joint ventures [JVs] and operations and maintenance facilities) across India (Haryana, Punjab, Delhi-National Capital Region, Karnataka, Rajasthan, Maharashtra, Chennai and West Bengal), which have a total of ~4,000 operational beds. Fortis is a well-known brand in the Indian healthcare space and the hospitals under it offer world-class services and attract international patients.

Agilus has established a strong brand in both the retail and B2B (business-to-business) diagnostics segments, managing over 479 labs (including JVs) with over 3,700 customer touch points across India. The strong market position should sustain over the medium term given the wide geographical footprint and diverse speciality mix.

While the brand of diagnostic subsidiary has changed to Agilus in May 2023, there is also a proposal to change the Fortis brand subject to various deliberations and requisite regulatory and corporate approvals. Transitioning to a new brand while maintaining market position will be a key monitorable.

### **Healthy, and improving, financial risk profile aided by strong operating performance**

The group has a strong financial risk profile, driven by a strong capital structure and healthy debt protection metrics. Though the group plans to incur capex of Rs 800-1,000 crore per annum going forward over the next couple of years, healthy cash generation would ensure that gearing, debt (including lease liabilities)/EBITDA and interest coverage ratios remain at comfortable levels over the medium term. Any large, debt-funded capex or acquisition or any adverse ruling in existing litigations under dispute, necessitating significant payout, may impact the financial risk profile of FHL, and will remain a key monitorable.

### **Weaknesses:**

#### **Exposure to regulatory risk**

The group, like other hospital chains, remains exposed to regulations. For instance, the performance of private hospitals was significantly impacted by price caps on cardiac stents and knee implants imposed in the last quarter of fiscal 2017. The cap on cash transactions up to Rs 2 lakh had also posed temporary challenges when introduced in fiscal 2018. Regulatory actions and their impact will remain monitorables.

#### **Continuing litigations**

While the recent directions of the Hon'ble Supreme Court have not had any adverse impact on the operations of the Fortis group, the apex court has directed the Hon'ble High Court of Delhi to look into matters involving the purchase of RHT assets by FHL, including undertaking a possible forensic audit. While the FHL management does not envisage any significant financial liability that may arise on this account, the timeframe by which the said legal issues may be resolved is uncertain. Furthermore, contingent liabilities of ~Rs 2,470 crore as on March 31, 2023, include matters of income tax, medical negligence, among others. Any adverse development related to these will remain a key monitorable.

#### **Liquidity: Strong**

On a consolidated basis, liquidity (cash equivalents of ~Rs 366 crore and undrawn working capital limit of Rs 355 crore) stood at ~Rs 721 crore as on March 31, 2023, against debt obligation of less than ~Rs 50 crore for fiscal 2024. Term Debt obligations of Rs 100-150 crore each in fiscals 2025 and 2026 and can be comfortably serviced from accrual, which will also partly fund annual capex of ~Rs 1,000 crore.

#### **Outlook: Stable**

The credit risk profile of FHTL will continue to benefit from FHL's established market position, supported by steady occupancy, high ARPOBs, and resumption of revenue from international patients, which will lead to high operating profitability. The comfortable debt metrics are likely to sustain over the medium term while pursuing organic and inorganic growth opportunities.

### **Rating Sensitivity factors**

#### **Upward factors**

- Significant revenue growth while maintaining operating profitability above 16-18%, thereby benefitting cash generation
- Maintenance of strong financial risk profile, including robust debt metrics, and sustenance of gross debt (including lease liabilities) to Ebitda ratio within 1.2-1.5 times while pursuing organic and inorganic growth opportunities
- Revision in rating of the parent FHL, resulting in similar action on FHTL

#### **Downward factors**

- Sluggish operating performance leading to operating profitability below 12-14% on a sustained basis, thereby impacting cash generation
- Significant, debt-funded capex or investments or any unfavourable judgement in the ongoing litigations impacting debt metrics; with gross debt to Ebitda ratio sustaining above 2-2.5 times
- Revision in rating of the parent FHL, resulting in similar action on FHTL

### **About the Company**

FHTL was incorporated on January 23, 1990, as a wholly owned subsidiary of FHL. The company provides healthcare and related services and owns the real estate assets of the major facilities in Gurgaon, Haryana and Shalimar Bagh, New Delhi.

### **About the Group**

Incorporated in February 1996, FHL's first healthcare facility became operational at Mohali in Punjab in 2001. The company is an integrated healthcare services provider, present across hospitals, diagnostics, day care, and specialty facilities. It has both owned and managed hospitals. The diagnostics brand, Agilus, is among the leading chains in the country. FHL has entered the women and child health and well-being segments through the La Femme brand. It has a facility each in Jaipur; Greater Kailash and Shalimar Bagh (both in New Delhi); and in Bengaluru. The company has four hospitals accredited to the Joint Commission International (JCI), 21 accredited to the National Accreditation Board for

Hospitals (NABH), 18 with NABH-accredited nursing programmes under its umbrella, and 9 NABH-accredited blood banks.

On February 15, 2018, shareholding of the erstwhile promoters, Mr Malvinder Mohan Singh and Mr Shivinder Mohan Singh, came down to less than 1% after the Hon'ble Supreme Court allowed lenders to invoke the pledge against shares of FHL held as security. Thereafter, the search for a new promoter began and bids were invited from investors. IHH was the winning bidder and became the new promoter, having invested around Rs 4,000 crore against fresh issuance of around 31.1% stake.

The board has provided the in-principle approval for change of the names, brands and logos of Fortis and its diagnostic subsidiary, whose license agreements expired in April and May 2021, respectively. Subsequently, the diagnostics subsidiary has been renamed as Agilus Diagnostics Ltd since May 2023. The proposal to change the name, brand and logo of Fortis remains subject to various deliberations and requisite corporate and regulatory approvals.

For fiscal 2023, FHL had a net profit of Rs 633 crore (including an exceptional gain of Rs 74 crore pertaining to reversal of impairment in an associate company) and reported an operating revenue of around Rs 6,298 crore. This was in comparison to operating revenue of around Rs 5,718 crore and net profit of Rs 790 crore in fiscal 2022 (including exceptional gain of Rs 315 crore, pertaining to remeasurement of the previously held equity interest of Agilus in its JV with DDRC at its fair value post-acquisition of the balance 50% stake in the said JV in April 2021).

### Key Financial Indicators

| As on / for the period ended March 31 | Unit     | 2023  | 2022 |
|---------------------------------------|----------|-------|------|
| Reported revenue                      | Rs crore | 6,298 | 5718 |
| Reported profit after tax (PAT)       | Rs crore | 633   | 790  |
| Reported PAT margin                   | %        | 10.1  | 13.8 |
| Reported debt/adjusted net worth*     | Times    | 0.23  | 0.4  |
| Adjusted interest coverage            | Times    | 8.78  | 7.4  |

\*CRISIL Ratings-adjusted numbers. Net worth has been adjusted for intangible assets such as goodwill

**Any other information:** Not applicable

### Note on complexity levels of the rated instrument:

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### Annexure - Details of Instrument(s)

| ISIN | Name of instrument        | Date of allotment | Coupon rate (%) | Maturity date | Issue size (Rs crore) | Complexity levels | Rating assigned with outlook |
|------|---------------------------|-------------------|-----------------|---------------|-----------------------|-------------------|------------------------------|
| NA   | Term loan                 | NA                | NA              | Sep-25        | 11.53                 | NA                | CRISIL AA/Stable             |
| NA   | Term loan                 | NA                | NA              | Aug-26        | 3.47                  | NA                | CRISIL AA/Stable             |
| NA   | Working capital facility* | NA                | NA              | NA            | 15                    | NA                | CRISIL A1+                   |

\*Interchangeable with working capital facility and non-fund-based limit

### Annexure - List of entities consolidated

| Names of entities consolidated                  | Extent of consolidation | Rationale for consolidation   |
|---|-------------------------|-------------------------------|
| Hiranandani Healthcare Pvt Ltd                  | Full                    | Consolidated being subsidiary |
| Fortis Hospotel Ltd                             | Full                    | Consolidated being subsidiary |
| Fortis Health Management Ltd                    | Full                    | Consolidated being subsidiary |
| Hospitalia Eastern Pvt Ltd                      | Full                    | Consolidated being subsidiary |
| International Hospital Ltd                      | Full                    | Consolidated being subsidiary |
| Escorts Heart and Super Speciality Hospital Ltd | Full                    | Consolidated being subsidiary |
| Adayu Mindfulness Limited                       | Full                    | Consolidated being subsidiary |
| Fortis Health Management (East) Ltd             | Full                    | Consolidated being subsidiary |
| Fortis Cancer Care Ltd                          | Full                    | Consolidated being subsidiary |

|  |   |   |
|--|---|---|
| Fortis Healthcare International Ltd                  | Full  | Consolidated being subsidiary                       |
| Escorts Heart Institute and Research Centre Ltd      | Full  | Consolidated being subsidiary                       |
| Fortis Malar Hospitals Ltd                           | Full  | Consolidated being subsidiary                       |
| Fortis Hospitals Ltd                                 | Full  | Consolidated being subsidiary                       |
| Fortis Global Healthcare (Mauritius) Ltd             | Full  | Consolidated being subsidiary                       |
| Malar Stars Medicare Ltd                             | Full  | Consolidated being subsidiary                       |
| Fortis Asia Healthcare Pte. Ltd                      | Full  | Consolidated being subsidiary                       |
| Birdie & Birdie Realtors Pvt Ltd                     | Full  | Consolidated being subsidiary                       |
| Fortis Emergency Services Ltd                        | Full  | Consolidated being subsidiary                       |
| Stellant Capital Advisory Services Pvt Ltd           | Full  | Consolidated being subsidiary                       |
| RHT Health Trust Manager Pte Ltd                     | Full  | Consolidated being subsidiary                       |
| Fortis Health Staff Ltd                              | Full  | Consolidated being subsidiary                       |
| Agilus Diagnostics Ltd                               | Full  | Consolidated being subsidiary                       |
| SRL Diagnostics Pvt Ltd #                            | Full  | Consolidated being subsidiary                       |
| Agilus Pathlabs Reach Ltd                            | Full  | Consolidated being subsidiary                       |
| Agilus Diagnostics FZ-LLC                            | Full  | Consolidated being subsidiary                       |
| Mena Healthcare Investment Company Ltd               | Full  | Consolidated being subsidiary                       |
| Medical Management Company Ltd                       | Full  | Consolidated being subsidiary                       |
| Fortis CSR Foundation                                | Full  | Consolidated being subsidiary                       |
| Sunrise Medicare Pvt Ltd                             | Equity method (strike off w.e.f. August 17, 2021) | Equity method of consolidation                      |
| Lanka Hospital Corporation Plc                       | Equity method                                     | Equity method of consolidation                      |
| Fortis Global Healthcare Infrastructure Pte Limited. | Equity method                                     | Equity method of consolidation                      |
| RHT Health Trust                                     | Equity method                                     | Equity method of consolidation                      |
| Fortis Cauvery                                       | Equity method                                     | Equity method of consolidation                      |
| Fortis C-Doc Healthcare Ltd                          | Equity method                                     | Equity method of consolidation                      |
| DDRC SRL Diagnostics Ltd #                           | Equity method (till April 4, 2021)                | Equity method of consolidation (till April 4, 2021) |
|  | Full (from April 5, 2021)                         | Consolidated being subsidiary (from April 5, 2021)  |
| SRL Diagnostics (Nepal) Pvt Ltd #                    | Equity method                                     | Equity method of consolidation                      |

#name change process underway

**Annexure - Rating History for last 3 Years**

| Instrument            | Current |                    |                               | 2023 (History) |                                  | 2022     |   | 2021     |  | 2020     |                           | Start of 2020 |
|-----------------------|---------|--------------------|-------------------------------|----------------|----------------------------------|----------|---|----------|--|----------|---------------------------|---------------|
|                       | Type    | Outstanding Amount | Rating                        | Date           | Rating                           | Date     | Rating  | Date     | Rating   | Date     | Rating                    | Rating        |
| Fund Based Facilities | ST/LT   | 30.0               | CRISIL A1+ / CRISIL AA/Stable | 01-02-23       | CRISIL AA-/Positive / CRISIL A1+ | 29-12-22 | CRISIL A1+/Watch Developing / CRISIL AA-/Watch Developing | 29-11-21 | CRISIL A1+/Watch Developing / CRISIL A+/Watch Developing | 21-12-20 | CRISIL A/Watch Developing | --            |
|                       |         |                    | --                            |                | --                               | 03-10-22 | CRISIL A1+/Watch Developing / CRISIL AA-/Watch Developing | 01-09-21 | CRISIL A1+/Watch Developing / CRISIL A+/Watch Developing |          | --                        | --            |
|                       |         |                    | --                            |                | --                               | 04-08-22 | CRISIL A1+/Watch Developing / CRISIL AA-/Watch Developing | 26-07-21 | CRISIL A+/Watch Developing                               |          | --                        | --            |
|                       |         |                    | --                            |                | --                               | 26-05-22 | CRISIL A1+/Watch Developing / CRISIL AA-/Watch Developing | 26-03-21 | CRISIL A/Watch Developing                                |          | --                        | --            |

|  |  |  |    |  |    |          |  |          |                                 |  |    |    |
|--|--|--|----|--|----|----------|--|----------|---------------------------------|--|----|----|
|  |  |  | -- |  | -- | 25-02-22 | CRISIL<br>A1+/Watch<br>Developing<br>/ CRISIL<br>AA-/Watch<br>Developing | 06-01-21 | CRISIL<br>A/Watch<br>Developing |  | -- | -- |
|--|--|--|----|--|----|----------|--|----------|---------------------------------|--|----|----|

All amounts are in Rs.Cr.

#### Annexure - Details of Bank Lenders & Facilities

| Facility                                  | Amount (Rs.Crore) | Name of Lender  | Rating           |
|---|-------------------|---|------------------|
| Term Loan                                 | 11.53             | DBS Bank India Limited                                | CRISIL AA/Stable |
| Term Loan                                 | 3.47              | The Hongkong and Shanghai Banking Corporation Limited | CRISIL AA/Stable |
| Working Capital Facility <sup>&amp;</sup> | 5                 | DBS Bank India Limited                                | CRISIL A1+       |
| Working Capital Facility <sup>&amp;</sup> | 10                | The Hongkong and Shanghai Banking Corporation Limited | CRISIL A1+       |

& - Interchangeable with working capital facility and non-fund-based facilities

#### Criteria Details

|   |
|---|
| <b>Links to related criteria</b>  |
| <a href="#">CRISILs Approach to Financial Ratios</a>  |
| <a href="#">CRISILs Bank Loan Ratings - process, scale and default recognition</a>                |
| <a href="#">Rating criteria for manufacturing and service sector companies</a>                    |
| <a href="#">Criteria for Notching up Stand Alone Ratings of Companies based on Parent Support</a> |
| <a href="#">CRISILs Criteria for Consolidation</a>  |

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## Rating Rationale

July 21, 2023 | Mumbai

### Fortis Hospitals Limited

*Long-term rating upgraded to 'CRISIL AA/Stable'; Short-term rating reaffirmed*

#### Rating Action

|   |   |
|---|---|
| <b>Total Bank Loan Facilities Rated</b> | <b>Rs.333.3 Crore</b>   |
| <b>Long Term Rating</b>                 | <b>CRISIL AA/Stable (Upgraded from 'CRISIL AA-/Positive')</b> |
| <b>Short Term Rating</b>                | <b>CRISIL A1+ (Reaffirmed)</b>                                |

*Note: None of the Directors on CRISIL Ratings Limited's Board are members of rating committee and thus do not participate in discussion or assignment of any ratings. The Board of Directors also does not discuss any ratings at its meetings.*

*1 crore = 10 million*

*Refer to Annexure for Details of Instruments & Bank Facilities*

#### Detailed Rationale

CRISIL Ratings has upgraded its rating on the long-term bank facility of Fortis Hospitals Limited (FHL) to '**CRISIL AA/Stable**' from '**CRISIL AA-/Positive**'; the short-term rating has been reaffirmed at '**CRISIL A1+**'.

The rating factors in strong support received from the parent Fortis Healthcare Limited (FHL; CRISIL AA/Stable/A1+) and follows similar rating action on FHL. The rating action follows the sustained improvement in the business risk profile of Fortis Healthcare Ltd (FHL), driven by steady occupancy, better surgical mix, and greater share of international patients leading to higher average revenue per occupied bed (ARPOB). Financial risk profile is also expected to remain comfortable over the medium term on the back of strong capital structure and debt protection metrics, despite growth plans. On a consolidated basis, debt to earnings before interest, tax, depreciation and amortisation (Ebitda) ratio is likely to be below 1 time; the ratio was ~0.8 time as on March 31, 2023, against ~1.2 times as on March 31, 2022.

Consolidated operating revenue grew ~10% to ~Rs 6,298 crore on-year in fiscal 2023, driven by ~19% growth in the hospital business to ~Rs 4,967 crore; against this, the diagnostics business de-grew 18% to ~Rs 1,175 crore. The hospital business improved owing to occupancy level of ~67% (63% in fiscal 2022) and higher ARPOB per day of ~Rs 55,100 (~Rs 49,400), while diagnostics was affected by lower Covid test volumes, which accounted for just 4% of the topline in fiscal 2023 against 28% earlier. Non-Covid revenue increased 12% year-on-year led by higher collection centres leading to better volumes.

Consolidated reported operating EBITDA margin moderated to ~17.5% in fiscal 2023 from ~18.7% in fiscal 2022 because lower operating leverage led to a decline in the diagnostic division margin to ~17.7% from ~25.7%. Against this, margin of the hospital segment improved to ~16.9% from ~15.4%. Growth prospects remain robust over the medium term with regular bed additions in the hospital segment and increased volumes in the diagnostics division. Hence, the Ebitda margin is expected to sustain at 17-18%, thereby ensuring healthy cash generation.

Total debt (including lease liabilities) reduced to Rs 926 crore as on March 31, 2023, from 1,255 crore previous fiscal, while gross debt (including leases)/Ebitda stood at ~0.8 time against 1.2 times. Hence, gearing was comfortable at ~0.2 time as on March 31, 2023. FHL (on consolidated basis) has annual capital expenditure (capex) plan of ~Rs 1,000 crore, which is likely to be funded through mix of internal accrual and debt. This, along with steady term loan repayment, will ensure debt metrics remain robust. Any large, debt-funded capex or acquisition or any adverse ruling in existing litigations under dispute, necessitating significant payout, may impact financial risk profile and will remain a key monitorable.

The ratings had earlier been placed on watch due to pending legal issues. The Hon'ble Supreme Court of India had initiated suo moto contempt proceedings against FHL with regard to fund infusion by its promoter, IHH Healthcare Berhard (IHH), in the form of preferential allotment of fresh shares and purchase of assets of RHT Health Trust (RHT). CRISIL Ratings has undertaken a detailed discussion with the management subsequent to the Hon'ble Supreme Court judgement disposing off the suo moto contempt suits against FHL. The management does not anticipate any major implication on the day-to-day operations and future growth plans of the company on account of the remaining litigations. Furthermore, IHH has reiterated in multiple forums that FHL remains strategically important as India, along with Malaysia, Singapore and Turkey, remains its key market. The prospects for the healthcare sector in India remain strong over the medium term, and FHL is expected to be a key growth driver for IHH.

In its stock exchange announcement on September 23, 2022, FHL intimated that the Hon'ble Supreme Court, in its final judgement, held inter alia that the suo motu contempt petition and the connected proceedings (Special Leave Petition (Civil) No. 20417 of 2017 and the contempt petition No. 2120 of 2018 in SLP (C) No. 20417 of 2019) have been disposed of. The court has neither found nor indicated any wrongdoing by FHL related to the preferential allotment to Northern TK Ventures Pte Ltd (part of IHH) by FHL. The Hon'ble Supreme Court also observed that acquisition of the business portfolio of RHT by FHL appeared to be prima facie an acquisition of proprietary interest to subserve the business structure of FHL. However, the court has stated that the facts on record are not adequate to definitively evaluate issues concerning the acquisition and has issued certain directions including that the Hon'ble High Court of Delhi may consider issuing appropriate processes and appointing forensic auditor(s) to analyse the transactions entered into by FHL and RHT and other related transactions. The judgement further provides that it will be open to the Hon'ble Delhi High Court to pass such directions as the facts and circumstances presented before it, may justify.

The Securities and Exchange Board of India (SEBI) had, vide orders dated April 19, 2022, and May 5, 2022, imposed a penalty of Rs 1 crore each on Escorts Heart Institute and Research Centre Ltd (EHIRCL: rated 'CRISIL AA/Stable/CRISIL A1+') and FHL, and Rs 50 lakh on Fortis Hospitals Ltd (FHsL; rated 'CRISIL AA/Stable/CRISIL A1+') due to irregularities, inter alia, committed by the erstwhile promoters. FHL and FHsL have filed an appeal against the order of April 19, 2022, before the Securities Appellate Tribunal, Mumbai (SAT), which has directed SEBI to file its response and ordered that on deposit of 50% of the penalty amount, SEBI will not initiate recovery of further amounts. Against the order dated May 18, 2022, EHIRCL has filed an appeal before SAT, which has ordered that on deposit of 50% of penalty amount, SEBI will not initiate recovery of further amounts. The two appeals are sub judice, and a Serious Fraud Investigation Office investigation is underway.

The outcome of these proceedings before the Hon'ble High Court of Delhi that may have a bearing on the financial risk profile of FHL, will remain a monitorable.

The ratings factor in strong support received from the parent, Fortis Healthcare Ltd (FHL; rated 'CRISIL AA/Stable/CRISIL A1+') and the parent's strong market position and financial risk profile. These strengths are partially offset by exposure to inherent regulatory risks faced by the healthcare industry.

The ratings also reflect the established market position of the Fortis group with pan-India presence through its network of 27 hospitals, sound operational efficiency, and healthy financial risk profile, including adequate liquidity. These strengths are partially offset by pending litigations, the impact of which is not expected to be material; and exposure to regulatory risks associated with the hospital sector.

### **Analytical Approach**

CRISIL Ratings has applied its parent notch-up framework to factor in the strong operational, financial and managerial linkages that FHsL shares with FHL. For arriving at FHL's ratings, CRISIL Ratings has combined the business and financial risk profiles of FHL and its subsidiaries, joint ventures and associates because all these entities are under a common management with strong business and financial linkages.

*Please refer Annexure - List of Entities Consolidated, which captures the list of entities considered and their analytical treatment of consolidation.*

### **Key Rating Drivers & Detailed Description**

#### **Strengths:**

#### **Strong support from the parent**

As a wholly-owned subsidiary of FHL, FHsL receives strong operational, financial and managerial support from the parent. FHsL operates 15 of the 27 hospitals under FHL and is, therefore, strategically important to it. FHL has complete management control over its subsidiary, which it has supported through inter-corporate deposits and by providing corporate guarantee for its loans. The support should continue.

#### **Strong market position of FHL in the domestic healthcare space**

FHL (on a consolidated basis) operates 27 hospitals (including joint ventures [JVs] and operations and maintenance facilities) across India (Haryana, Punjab, Delhi-National Capital Region, Karnataka, Rajasthan, Maharashtra, Chennai and West Bengal), which have a total of ~4,000 operational beds. Fortis is a well-known brand in the Indian healthcare space and the hospitals under it offer world-class services and attract international patients.

Agilus has established a strong brand in both the retail and B2B (business-to-business) diagnostics segments, managing over 479 labs (including JVs) with over 3,700 customer touch points across India. The strong market position should sustain over the medium term given the wide geographical footprint and diverse speciality mix.

While the brand of diagnostic subsidiary has changed to Agilus in May 2023, there is also a proposal to change the Fortis brand subject to various deliberations and requisite regulatory and corporate approvals. Transitioning to a new brand while maintaining market position will be a key monitorable.

#### **Healthy and improving financial risk profile of FHL, aided by good operating performance**

The group has a strong financial risk profile, driven by a strong capital structure and healthy debt protection metrics. Though the group plans to incur capex of Rs 800-1,000 crore per annum going forward over the next couple of years, healthy cash generation would ensure that gearing, debt (including lease liabilities)/EBITDA and interest coverage ratios remain at comfortable levels over the medium term. Any large, debt-funded capex or acquisition or any adverse ruling in existing litigations under dispute, necessitating significant payout, may impact the financial risk profile of FHL, and will remain a key monitorable.

#### **Weaknesses:**

##### **Exposure to regulatory risk**

The group, like other hospital chains, remains exposed to regulations. For instance, the performance of private hospitals was significantly impacted by price caps on cardiac stents and knee implants imposed in the last quarter of fiscal 2017. The cap on cash transactions up to Rs 2 lakh had also posed temporary challenges when introduced in fiscal 2018. Regulatory actions and their impact will remain monitorables.

##### **Continuing litigations**

While the recent directions of the Hon'ble Supreme Court have not had any adverse impact on the operations of the Fortis group, the apex court has directed the Hon'ble High Court of Delhi to look into matters involving the purchase of RHT assets by FHL, including undertaking a possible forensic audit. While the FHL management does not envisage any significant financial liability that may arise on this account, the timeframe by which the said legal issues may be resolved is uncertain. Furthermore, contingent liabilities of ~Rs 2,470 crore as on March 31, 2023, include matters of income tax, medical negligence, among others. Any adverse development related to these will remain a key monitorable.

##### **Liquidity: Strong**

On a consolidated basis, liquidity (cash equivalents of ~Rs 366 crore and undrawn working capital limit of Rs 355 crore) stood at ~Rs 721 crore as on March 31, 2023, against debt obligation of less than ~Rs 50 crore for fiscal 2024. Term Debt obligations of Rs 100-150 crore each in fiscals 2025 and 2026 and can be comfortably serviced from accrual, which will also partly fund annual capex of ~Rs 1,000 crore.

##### **Outlook: Stable**

The credit risk profile of FHL will continue to benefit from its established market position, supported by steady occupancy, high ARPOBs, and resumption of revenue from international patients, which will lead to high operating profitability. The comfortable debt metrics are likely to sustain over the medium term while pursuing organic and inorganic growth opportunities.

#### **Rating Sensitivity factors**

##### **Upward factors**

- Significant revenue growth while maintaining operating profitability above 16-18%, thereby benefitting cash generation
- Maintenance of strong financial risk profile, including robust debt metrics, and sustenance of gross debt (including lease liabilities) to Ebitda ratio within 1.2-1.5 times while pursuing organic and inorganic growth opportunities
- Revision in rating of the parent FHL, resulting in similar action on FHsL

##### **Downward factors**

- Sluggish operating performance leading to operating profitability below 12-14% on a sustained basis, thereby impacting cash generation
- Significant, debt-funded capex or investments or any unfavourable judgement in the ongoing litigations impacting debt metrics; with gross debt to Ebitda ratio sustaining above 2-2.5 times
- Revision in rating of the parent FHL, resulting in similar action on FHsL

#### **About the Company**

FHsL was incorporated on June 18, 2009, as a wholly owned subsidiary of FHL. It promotes, maintains, manages, operates, and undertakes healthcare and related services. It also provides consultancy for the establishment of healthcare services. The company operates around 15 major facilities in various locations such as Gurugram, Haryana; Mulund in Mumbai; BG Road in Bengaluru; Noida and Faridabad, Uttar Pradesh; Anandpur in, Kolkata; and Jaipur.

#### **About the Group**

Incorporated in February 1996, FHL's first healthcare facility became operational at Mohali in Punjab in 2001. The company is an integrated healthcare services provider, present across hospitals, diagnostics, day care, and specialty facilities. It has both owned and managed hospitals. The diagnostics brand, Agilus, is among the leading chains in the country. FHL has entered the women and child health and well-being segments through the La Femme brand. It has a facility each in Jaipur; Greater Kailash and Shalimar Bagh (both in New Delhi); and in Bengaluru. The company has four hospitals accredited to the Joint Commission International (JCI), 21 accredited to the National Accreditation Board for Hospitals (NABH), 18 with NABH-accredited nursing programmes under its umbrella, and 9 NABH-accredited blood banks.

On February 15, 2018, shareholding of the erstwhile promoters, Mr Malvinder Mohan Singh and Mr Shivinder Mohan Singh, came down to less than 1% after the Hon'ble Supreme Court allowed lenders to invoke the pledge against shares of FHL held as security. Thereafter, the search for a new promoter began and bids were invited from investors. IHH was the winning bidder and became the new promoter, having invested around Rs 4,000 crore against fresh issuance of around 31.1% stake.

The board has provided the in-principle approval for change of the names, brands and logos of Fortis and its diagnostic subsidiary, whose license agreements expired in April and May 2021, respectively. Subsequently, the diagnostics subsidiary has been renamed as Agilus Diagnostics Ltd since May 2023. The proposal to change the name, brand and logo of Fortis remains subject to various deliberations and requisite corporate and regulatory approvals.

For fiscal 2023, FHL had a net profit of Rs 633 crore (including an exceptional gain of Rs 74 crore pertaining to reversal of impairment in an associate company) and reported an operating revenue of around Rs 6,298 crore. This was in comparison to operating revenue of around Rs 5,718 crore and net profit of Rs 790 crore in fiscal 2022 (including exceptional gain of Rs 315 crore, pertaining to remeasurement of the previously held equity interest of Agilus in its JV with DDRC at its fair value post-acquisition of the balance 50% stake in the said JV in April 2021).

#### Key Financial Indicators

| As on / for the period ended March 31 | Unit     | 2023  | 2022 |
|---------------------------------------|----------|-------|------|
| Reported revenue                      | Rs crore | 6,298 | 5718 |
| Reported profit after tax (PAT)       | Rs crore | 633   | 790  |
| Reported PAT margin                   | %        | 10.1  | 13.8 |
| Reported debt/adjusted networth*      | Times    | 0.23  | 0.4  |
| Adjusted interest coverage            | Times    | 8.78  | 7.4  |

\*CRISIL Ratings-adjusted numbers. Networth has been adjusted for intangible assets such as goodwill

**Any other information:** Not applicable

#### Note on complexity levels of the rated instrument:

CRISIL Ratings' complexity levels are assigned to various types of financial instruments and are included (where applicable) in the 'Annexure - Details of Instrument' in this Rating Rationale.

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#### Annexure - Details of Instrument(s)

| ISIN | Name of instrument        | Date of allotment | Coupon rate (%) | Maturity date | Issue size (Rs crore) | Complexity levels | Rating assigned with outlook |
|------|---------------------------|-------------------|-----------------|---------------|-----------------------|-------------------|------------------------------|
| NA   | Term Loan                 | NA                | NA              | Jun-29        | 18.93                 | NA                | CRISIL AA/Stable             |
| NA   | Term Loan                 | NA                | NA              | 1-Dec-25      | 6.05                  | NA                | CRISIL AA/Stable             |
| NA   | Term Loan                 | NA                | NA              | Jun-29        | 150                   | NA                | CRISIL AA/Stable             |
| NA   | Term Loan                 | NA                | NA              | Aug-28        | 83.32                 | NA                | CRISIL AA/Stable             |
| NA   | Working capital facility# | NA                | NA              | NA            | 75                    | NA                | CRISIL A1+                   |

#Interchangeable with working capital facility and non-fund-based limit

#### Annexure - List of entities consolidated

| Names of entities consolidated                  | Extent of consolidation | Rationale for consolidation   |
|---|-------------------------|-------------------------------|
| Hiranandani Healthcare Pvt Ltd                  | Full                    | Consolidated being subsidiary |
| Fortis Hospotel Ltd                             | Full                    | Consolidated being subsidiary |
| Fortis Health Management Ltd                    | Full                    | Consolidated being subsidiary |
| Hospitalia Eastern Pvt Ltd                      | Full                    | Consolidated being subsidiary |
| International Hospital Ltd                      | Full                    | Consolidated being subsidiary |
| Escorts Heart and Super Speciality Hospital Ltd | Full                    | Consolidated being subsidiary |
| Adayu Mindfulness Limited                       | Full                    | Consolidated being subsidiary |
| Fortis Health Management (East) Ltd             | Full                    | Consolidated being subsidiary |
| Fortis Cancer Care Ltd                          | Full                    | Consolidated being subsidiary |

|  |   |   |
|--|---|---|
| Fortis Healthcare International Ltd                  | Full  | Consolidated being subsidiary                       |
| Escorts Heart Institute and Research Centre Ltd      | Full  | Consolidated being subsidiary                       |
| Fortis Malar Hospitals Ltd                           | Full  | Consolidated being subsidiary                       |
| Fortis Hospitals Ltd                                 | Full  | Consolidated being subsidiary                       |
| Fortis Global Healthcare (Mauritius) Ltd             | Full  | Consolidated being subsidiary                       |
| Malar Stars Medicare Ltd                             | Full  | Consolidated being subsidiary                       |
| Fortis Asia Healthcare Pte. Ltd                      | Full  | Consolidated being subsidiary                       |
| Birdie & Birdie Realtors Pvt Ltd                     | Full  | Consolidated being subsidiary                       |
| Fortis Emergency Services Ltd                        | Full  | Consolidated being subsidiary                       |
| Stellant Capital Advisory Services Pvt Ltd           | Full  | Consolidated being subsidiary                       |
| RHT Health Trust Manager Pte Ltd                     | Full  | Consolidated being subsidiary                       |
| Fortis Health Staff Ltd                              | Full  | Consolidated being subsidiary                       |
| Agilus Diagnostics Ltd                               | Full  | Consolidated being subsidiary                       |
| SRL Diagnostics Pvt Ltd #                            | Full  | Consolidated being subsidiary                       |
| Agilus Pathlabs Reach Ltd                            | Full  | Consolidated being subsidiary                       |
| Agilus Diagnostics FZ-LLC                            | Full  | Consolidated being subsidiary                       |
| Mena Healthcare Investment Company Ltd               | Full  | Consolidated being subsidiary                       |
| Medical Management Company Ltd                       | Full  | Consolidated being subsidiary                       |
| Fortis CSR Foundation                                | Full  | Consolidated being subsidiary                       |
| Sunrise Medicare Pvt Ltd                             | Equity method (strike off w.e.f. August 17, 2021) | Equity method of consolidation                      |
| Lanka Hospital Corporation Plc                       | Equity method                                     | Equity method of consolidation                      |
| Fortis Global Healthcare Infrastructure Pte Limited. | Equity method                                     | Equity method of consolidation                      |
| RHT Health Trust                                     | Equity method                                     | Equity method of consolidation                      |
| Fortis Cauvery                                       | Equity method                                     | Equity method of consolidation                      |
| Fortis C-Doc Healthcare Ltd                          | Equity method                                     | Equity method of consolidation                      |
| DDRC SRL Diagnostics Ltd #                           | Equity method (till April 4, 2021)                | Equity method of consolidation (till April 4, 2021) |
|  | Full (from April 5, 2021)                         | Consolidated being subsidiary (from April 5, 2021)  |
| SRL Diagnostics (Nepal) Pvt Ltd #                    | Equity method                                     | Equity method of consolidation                      |

#name change process underway

**Annexure - Rating History for last 3 Years**

| Instrument            | Type  | Current            |                               | 2023 (History) |                                  | 2022     |   | 2021     |   | 2020     |                           | Start of 2020 |
|-----------------------|-------|--------------------|-------------------------------|----------------|----------------------------------|----------|---|----------|---|----------|---------------------------|---------------|
|                       |       | Outstanding Amount | Rating                        | Date           | Rating                           | Date     | Rating  | Date     | Rating  | Date     | Rating                    | Rating        |
| Fund Based Facilities | ST/LT | 333.3              | CRISIL A1+ / CRISIL AA/Stable | 01-02-23       | CRISIL AA-/Positive / CRISIL A1+ | 29-12-22 | CRISIL A1+/Watch Developing / CRISIL AA-/Watch Developing | 29-11-21 | CRISIL A1/Watch Developing / CRISIL A+/Watch Developing | 10-12-20 | CRISIL A/Watch Developing | Withdrawn     |
|                       |       |                    | --                            |                | --                               | 16-11-22 | CRISIL A1+/Watch Developing / CRISIL AA-/Watch Developing | 01-09-21 | CRISIL A1/Watch Developing / CRISIL A+/Watch Developing | 11-09-20 | CRISIL A/Watch Developing | Withdrawn     |
|                       |       |                    | --                            |                | --                               | 03-10-22 | CRISIL A1+/Watch Developing / CRISIL AA-/Watch Developing | 26-07-21 | CRISIL A+/Watch Developing                              | 15-06-20 | CRISIL A/Watch Developing | --            |
|                       |       |                    | --                            |                | --                               | 04-08-22 | CRISIL A1+/Watch Developing / CRISIL AA-/Watch Developing | 26-03-21 | CRISIL A/Watch Developing                               | 17-03-20 | CRISIL A/Watch Developing | --            |

|                                  |    |  |    |  |  |          |   |          |                            |          |                            |    |
|----------------------------------|----|--|----|--|--|----------|---|----------|----------------------------|----------|----------------------------|----|
|                                  |    |  | -- |  |  | 26-05-22 | CRISIL A1+/Watch Developing / CRISIL AA-/Watch Developing | 07-01-21 | CRISIL A/Watch Developing  | 11-03-20 | CRISIL A1/Watch Developing | -- |
|                                  |    |  | -- |  |  | 25-02-22 | CRISIL A1+/Watch Developing / CRISIL AA-/Watch Developing |          | --                         |          | --                         | -- |
| <b>Non-Fund Based Facilities</b> | ST |  | -- |  |  |          | --  | 01-09-21 | Withdrawn                  | 10-12-20 | CRISIL A1/Watch Developing | -- |
|                                  |    |  | -- |  |  |          | --  | 26-07-21 | CRISIL A1/Watch Developing | 11-09-20 | CRISIL A1/Watch Developing | -- |
|                                  |    |  | -- |  |  |          | --  | 26-03-21 | CRISIL A1/Watch Developing | 15-06-20 | CRISIL A1/Watch Developing | -- |
|                                  |    |  | -- |  |  |          | --  | 07-01-21 | CRISIL A1/Watch Developing | 17-03-20 | CRISIL A1/Watch Developing | -- |

All amounts are in Rs.Cr.

#### Annexure - Details of Bank Lenders & Facilities

| Facility                                  | Amount (Rs.Crore) | Name of Lender  | Rating           |
|---|-------------------|---|------------------|
| Term Loan                                 | 6.05              | DBS Bank India Limited                                | CRISIL AA/Stable |
| Term Loan                                 | 83.32             | Axis Bank Limited                                     | CRISIL AA/Stable |
| Term Loan                                 | 150               | ICICI Bank Limited                                    | CRISIL AA/Stable |
| Term Loan                                 | 18.93             | The Hongkong and Shanghai Banking Corporation Limited | CRISIL AA/Stable |
| Working Capital Facility <sup>&amp;</sup> | 5                 | DBS Bank India Limited                                | CRISIL A1+       |
| Working Capital Facility <sup>&amp;</sup> | 55                | Axis Bank Limited                                     | CRISIL A1+       |
| Working Capital Facility <sup>&amp;</sup> | 15                | ICICI Bank Limited                                    | CRISIL A1+       |

& - Interchangeable with working capital facility and non-fund based limits

#### Criteria Details

|   |
|---|
| <b>Links to related criteria</b>  |
| <a href="#">CRISILs Approach to Financial Ratios</a>  |
| <a href="#">Rating criteria for manufacturing and service sector companies</a>                    |
| <a href="#">CRISILs Bank Loan Ratings - process, scale and default recognition</a>                |
| <a href="#">Criteria for Notching up Stand Alone Ratings of Companies based on Parent Support</a> |
| <a href="#">CRISILs Criteria for Consolidation</a>  |

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|---|--|--|
| <b>Aveek Datta</b><br>Media Relations<br><b>CRISIL Limited</b><br>M: +91 99204 93912<br>B: +91 22 3342 3000<br><a href="mailto:AVEEK.DATTA@crisil.com">AVEEK.DATTA@crisil.com</a>       | Anuj Sethi<br>Senior Director<br><b>CRISIL Ratings Limited</b><br>B:+91 44 6656 3100<br><a href="mailto:anuj.sethi@crisil.com">anuj.sethi@crisil.com</a>         | Timings: 10.00 am to 7.00 pm<br>Toll free Number:1800 267 1301<br><br>For a copy of Rationales / Rating Reports:<br><a href="mailto:CRISILratingdesk@crisil.com">CRISILratingdesk@crisil.com</a> |
| <b>Prakruti Jani</b><br>Media Relations<br><b>CRISIL Limited</b><br>M: +91 98678 68976<br>B: +91 22 3342 3000<br><a href="mailto:PRAKRUTI.JANI@crisil.com">PRAKRUTI.JANI@crisil.com</a> | Poonam Upadhyay<br>Director<br><b>CRISIL Ratings Limited</b><br>B:+91 22 3342 3000<br><a href="mailto:poonam.upadhyay@crisil.com">poonam.upadhyay@crisil.com</a> | For Analytical queries:<br><a href="mailto:ratingsinvestordesk@crisil.com">ratingsinvestordesk@crisil.com</a>  |
|   | Aashna Aggarwal  |  |

**Rutuja Gaikwad**  
Media Relations  
**CRISIL Limited**  
B: +91 22 3342 3000  
[Rutuja.Gaikwad@ext-crisil.com](mailto:Rutuja.Gaikwad@ext-crisil.com)

Senior Rating Analyst  
**CRISIL Ratings Limited**  
B: +91 22 3342 3000  
[aashna.aggarwal@crisil.com](mailto:aashna.aggarwal@crisil.com)



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## Rating Rationale

July 21, 2023 | Mumbai

### International Hospital Limited

*Long-term rating upgraded to 'CRISIL AA/Stable; Short-term rating reaffirmed*

#### Rating Action

|   |   |
|---|---|
| <b>Total Bank Loan Facilities Rated</b> | <b>Rs.35 Crore</b>  |
| <b>Long Term Rating</b>                 | <b>CRISIL AA/Stable (Upgraded from 'CRISIL AA-/Positive')</b> |
| <b>Short Term Rating</b>                | <b>CRISIL A1+ (Reaffirmed)</b>                                |

*Note: None of the Directors on CRISIL Ratings Limited's Board are members of rating committee and thus do not participate in discussion or assignment of any ratings. The Board of Directors also does not discuss any ratings at its meetings.*

*1 crore = 10 million*

*Refer to Annexure for Details of Instruments & Bank Facilities*

#### Detailed Rationale

CRISIL Ratings has upgraded its rating on the long-term bank facility of International Hospital Ltd (IHL) to '**CRISIL AA/Stable**' from '**CRISIL AA-/Positive**'; the short-term rating has been reaffirmed at '**CRISIL A1+**'.

The rating factors in strong support received from the parent Fortis Healthcare Limited (FHL; CRISIL AA/Stable/A1+) and follows similar rating action on FHL. The rating action follows the sustained improvement in the business risk profile of Fortis Healthcare Ltd (FHL), driven by steady occupancy, better surgical mix, and greater share of international patients leading to higher average revenue per occupied bed (ARPOB). Financial risk profile is also expected to remain comfortable over the medium term on the back of strong capital structure and debt protection metrics, despite growth plans. On a consolidated basis, debt to earnings before interest, tax, depreciation and amortisation (Ebitda) ratio is likely to be below 1 time; the ratio was ~0.8 time as on March 31, 2023, against ~1.2 times as on March 31, 2022.

Consolidated operating revenue grew ~10% to ~Rs 6,298 crore on-year in fiscal 2023, driven by ~19% growth in the hospital business to ~Rs 4,967 crore; against this, the diagnostics business de-grew 18% to ~Rs 1,175 crore. The hospital business improved owing to occupancy level of ~67% (63% in fiscal 2022) and higher ARPOB per day of ~Rs 55,100 (~Rs 49,400), while diagnostics was affected by lower Covid test volumes, which accounted for just 4% of the topline in fiscal 2023 against 28% earlier. Non-Covid revenue increased 12% year-on-year led by higher collection centres leading to better volumes.

Consolidated reported operating EBITDA margin moderated to ~17.5% in fiscal 2023 from ~18.7% in fiscal 2022 because lower operating leverage led to a decline in the diagnostic division margin to ~17.7% from ~25.7%. Against this, margin of the hospital segment improved to ~16.9% from ~15.4%. Growth prospects remain robust over the medium term with regular bed additions in the hospital segment and increased volumes in the diagnostics division. Hence, the Ebitda margin is expected to sustain at 17-18%, thereby ensuring healthy cash generation.

Total debt (including lease liabilities) reduced to Rs 926 crore as on March 31, 2023, from 1,255 crore previous fiscal, while gross debt (including leases)/Ebitda stood at ~0.8 time against 1.2 times. Hence, gearing was comfortable at ~0.2 time as on March 31, 2023. FHL (on consolidated basis) has annual capital expenditure (capex) plan of ~Rs 1,000 crore, which is likely to be funded through mix of internal accrual and debt. This, along with steady term loan repayment, will ensure debt metrics remain robust. Any large, debt-funded capex or acquisition or any adverse ruling in existing litigations under dispute, necessitating significant payout, may impact financial risk profile and will remain a key monitorable.

The ratings had earlier been placed on watch due to pending legal issues. The Hon'ble Supreme Court of India had initiated suo moto contempt proceedings against FHL with regard to fund infusion by its promoter, IHH Healthcare Berhard (IHH), in the form of preferential allotment of fresh shares and purchase of assets of RHT Health Trust (RHT). CRISIL Ratings has undertaken a detailed discussion with the management subsequent to the Hon'ble Supreme Court judgement disposing off the suo moto contempt suits against FHL. The management does not anticipate any major implication on the day-to-day operations and future growth plans of the company on account of the remaining litigations. Furthermore, IHH has reiterated in multiple forums that FHL remains strategically important as India, along with Malaysia, Singapore and Turkey, remains its

key market. The prospects for the healthcare sector in India remain strong over the medium term, and FHL is expected to be a key growth driver for IHH.

In its stock exchange announcement on September 23, 2022, FHL intimated that the Hon'ble Supreme Court, in its final judgement, held inter alia that the suo motu contempt petition and the connected proceedings (Special Leave Petition (Civil) No. 20417 of 2017 and the contempt petition No. 2120 of 2018 in SLP (C) No. 20417 of 2019) have been disposed of. The court has neither found nor indicated any wrongdoing by FHL related to the preferential allotment to Northern TK Ventures Pte Ltd (part of IHH) by FHL. The Hon'ble Supreme Court also observed that acquisition of the business portfolio of RHT by FHL appeared to be prima facie an acquisition of proprietary interest to subserve the business structure of FHL. However, the court has stated that the facts on record are not adequate to definitively evaluate issues concerning the acquisition and has issued certain directions including that the Hon'ble High Court of Delhi may consider issuing appropriate processes and appointing forensic auditor(s) to analyse the transactions entered into by FHL and RHT and other related transactions. The judgement further provides that it will be open to the Hon'ble Delhi High Court to pass such directions as the facts and circumstances presented before it, may justify.

The Securities and Exchange Board of India (SEBI) had, vide orders dated April 19, 2022, and May 5, 2022, imposed a penalty of Rs 1 crore each on Escorts Heart Institute and Research Centre Ltd (EHIRCL: rated 'CRISIL AA/Stable/CRISIL A1+') and FHL, and Rs 50 lakh on Fortis Hospitals Ltd (FHsL; rated 'CRISIL AA/Stable/CRISIL A1+') due to irregularities, inter alia, committed by the erstwhile promoters. FHL and FHsL have filed an appeal against the order of April 19, 2022, before the Securities Appellate Tribunal, Mumbai (SAT), which has directed SEBI to file its response and ordered that on deposit of 50% of the penalty amount, SEBI will not initiate recovery of further amounts. Against the order dated May 18, 2022, EHIRCL has filed an appeal before SAT, which has ordered that on deposit of 50% of penalty amount, SEBI will not initiate recovery of further amounts. The two appeals are sub judice, and a Serious Fraud Investigation Office investigation is underway.

The outcome of these proceedings before the Hon'ble High Court of Delhi that may have a bearing on the financial risk profile of FHL, will remain a monitorable.

The ratings factor in strong support received from the parent, Fortis Healthcare Ltd (FHL; rated 'CRISIL AA/Stable/CRISIL A1+') and the parent's strong market position and financial risk profile. These strengths are partially offset by exposure to inherent regulatory risks faced by the healthcare industry.

The ratings also reflect the established market position of the Fortis group with pan-India presence through its network of 27 hospitals, sound operational efficiency, and healthy financial risk profile, including adequate liquidity. These strengths are partially offset by pending litigations, the impact of which is not expected to be material; and exposure to regulatory risks associated with the hospital sector.

### **Analytical Approach**

CRISIL Ratings has applied its parent notch-up framework to factor in the strong operational, financial and managerial linkages that IHL shares with FHL. For arriving at FHL's ratings, CRISIL Ratings has combined the business and financial risk profiles of FHL and its subsidiaries, joint ventures and associates because all these entities are under a common management with strong business and financial linkages.

*Please refer Annexure - List of Entities Consolidated, which captures the list of entities considered and their analytical treatment of consolidation.*

### **Key Rating Drivers & Detailed Description**

#### **Strengths:**

#### **Strong support from the parent**

As a wholly owned subsidiary of FHL, IHL receives strong operational, financial and managerial support from the parent. IHL owns real estate assets for some of the critical hospitals of the parent and is therefore strategically important to it. The parent has complete management control over its subsidiary, which it has supported through non-convertible debentures. Such financial aid is expected to continue.

#### **Strong market position of FHL in the domestic healthcare space**

FHL (on a consolidated basis) operates 27 hospitals (including joint ventures [JVs] and operations and maintenance facilities) across India (Haryana, Punjab, Delhi-National Capital Region, Karnataka, Rajasthan, Maharashtra, Chennai and West Bengal), which have a total of ~4,000 operational beds. Fortis is a well-known brand in the Indian healthcare space and the hospitals under it offer world-class services and attract international patients.

Agilus has established a strong brand in both the retail and B2B (business-to-business) diagnostics segments, managing over 479 labs (including JVs) with over 3,700 customer touch points across India. The strong market position should sustain over the medium term given the wide geographical footprint and diverse speciality mix.

While the brand of diagnostic subsidiary has changed to Agilus in May 2023, there is also a proposal to change the Fortis brand subject to various deliberations and requisite regulatory and corporate approvals. Transitioning to a new brand while maintaining market position will be a key monitorable.

### **Healthy and improving financial risk profile of FHL, aided by good operating performance**

The group has a strong financial risk profile, driven by a strong capital structure and healthy debt protection metrics. Though the group plans to incur capex of Rs 800-1,000 crore per annum going forward over the next couple of years, healthy cash generation would ensure that gearing, debt (including lease liabilities)/EBITDA and interest coverage ratios remain at comfortable levels over the medium term. Any large, debt-funded capex or acquisition or any adverse ruling in existing litigations under dispute, necessitating significant payout, may impact the financial risk profile of FHL, and will remain a key monitorable.

### **Weaknesses:**

#### **Exposure to regulatory risk**

The group, like other hospital chains, remains exposed to regulations. For instance, the performance of private hospitals was significantly impacted by price caps on cardiac stents and knee implants imposed in the last quarter of fiscal 2017. The cap on cash transactions up to Rs 2 lakh had also posed temporary challenges when introduced in fiscal 2018. Regulatory actions and their impact will remain monitorables.

#### **Continuing litigations**

While the recent directions of the Hon'ble Supreme Court have not had any adverse impact on the operations of the Fortis group, the apex court has directed the Hon'ble High Court of Delhi to look into matters involving the purchase of RHT assets by FHL, including undertaking a possible forensic audit. While the FHL management does not envisage any significant financial liability that may arise on this account, the timeframe by which the said legal issues may be resolved is uncertain. Furthermore, contingent liabilities of ~Rs 2,470 crore as on March 31, 2023, include matters of income tax, medical negligence, among others. Any adverse development related to these will remain a key monitorable.

#### **Liquidity: Strong**

On a consolidated basis, liquidity (cash equivalents of ~Rs 366 crore and undrawn working capital limit of Rs 355 crore) stood at ~Rs 721 crore as on March 31, 2023, against debt obligation of less than ~Rs 50 crore for fiscal 2024. Term Debt obligations of Rs 100-150 crore each in fiscals 2025 and 2026 and can be comfortably serviced from accrual, which will also partly fund annual capex of ~Rs 1,000 crore

#### **Outlook: Stable**

The credit risk profile of IHL will continue to benefit from FHL's established market position, supported by steady occupancy, high ARPOBs, and resumption of revenue from international patients, which will lead to high operating profitability. The comfortable debt metrics are likely to sustain over the medium term while pursuing organic and inorganic growth opportunities

### **Rating Sensitivity factors**

#### **Upward factors**

- Significant revenue growth while maintaining operating profitability above 16-18%, thereby benefitting cash generation
- Maintenance of strong financial risk profile, including robust debt metrics, and sustenance of gross debt (including lease liabilities) to Ebitda ratio within 1.2-1.5 times while pursuing organic and inorganic growth opportunities
- Revision in rating of the parent FHL, resulting in similar action on IHL

#### **Downward factors**

- Sluggish operating performance leading to operating profitability below 12-14% on a sustained basis, thereby impacting cash generation
- Significant, debt-funded capex or investments or any unfavourable judgement in the ongoing litigations impacting debt metrics; with gross debt to Ebitda ratio sustaining above 2-2.5 times
- Revision in rating of the parent FHL, resulting in similar action on IHL

### **About the Company**

IHL owns eight properties and land across Amritsar and Anandpur in Punjab; Bannerghatta Road in Bengaluru; Faridabad, Haryana; Noida, Uttar Pradesh; and Mulund and Kalyan in Maharashtra. It has only one operational facility at Rajajinagar in Bengaluru. On January 15, 2019, FHL became the holding company of IHL.

### **About the Group**

Incorporated in February 1996, FHL's first healthcare facility became operational at Mohali in Punjab in 2001. The company is an integrated healthcare services provider, present across hospitals, diagnostics, day care, and specialty facilities. It has both owned and managed hospitals. The diagnostics brand, Agilus, is among the leading chains in the country. FHL has entered the women and child health and well-being segments through the La Femme brand. It has a facility each in Jaipur; Greater Kailash and Shalimar Bagh (both in New Delhi); and in Bengaluru. The company has four

hospitals accredited to the Joint Commission International (JCI), 21 accredited to the National Accreditation Board for Hospitals (NABH), 18 with NABH-accredited nursing programmes under its umbrella, and 9 NABH-accredited blood banks.

On February 15, 2018, shareholding of the erstwhile promoters, Mr Malvinder Mohan Singh and Mr Shivinder Mohan Singh, came down to less than 1% after the Hon'ble Supreme Court allowed lenders to invoke the pledge against shares of FHL held as security. Thereafter, the search for a new promoter began and bids were invited from investors. IHH was the winning bidder and became the new promoter, having invested around Rs 4,000 crore against fresh issuance of around 31.1% stake.

The board has provided the in-principle approval for change of the names, brands and logos of Fortis and its diagnostic subsidiary, whose license agreements expired in April and May 2021, respectively. Subsequently, the diagnostics subsidiary has been renamed as Agilus Diagnostics Ltd since May 2023. The proposal to change the name, brand and logo of Fortis remains subject to various deliberations and requisite corporate and regulatory approvals.

For fiscal 2023, FHL had a net profit of Rs 633 crore (including an exceptional gain of Rs 74 crore pertaining to reversal of impairment in an associate company) and reported an operating revenue of around Rs 6,298 crore. This was in comparison to operating revenue of around Rs 5,718 crore and net profit of Rs 790 crore in fiscal 2022 (including exceptional gain of Rs 315 crore, pertaining to remeasurement of the previously held equity interest of Agilus in its JV with DDRC at its fair value post-acquisition of the balance 50% stake in the said JV in April 2021).

### Key Financial Indicators

| As on / for the period ended March 31 | Unit     | 2023  | 2022 |
|---------------------------------------|----------|-------|------|
| Reported revenue                      | Rs crore | 6,298 | 5718 |
| Reported profit after tax (PAT)       | Rs crore | 633   | 790  |
| Reported PAT margin                   | %        | 10.1  | 13.8 |
| Reported debt/adjusted networth*      | Times    | 0.23  | 0.37 |
| Adjusted interest coverage            | Times    | 8.78  | 7.59 |

\*CRISIL Ratings-adjusted numbers. Networth has been adjusted for intangible assets such as goodwill

**Any other information:** Not applicable

### Note on complexity levels of the rated instrument:

CRISIL Ratings' complexity levels are assigned to various types of financial instruments and are included (where applicable) in the 'Annexure - Details of Instrument' in this Rating Rationale.

CRISIL Ratings will disclose complexity level for all securities - including those that are yet to be placed - based on available information. The complexity level for instruments may be updated, where required, in the rating rationale published subsequent to the issuance of the instrument when details on such features are available.

For more details on the CRISIL Ratings' complexity levels please visit [www.crisilratings.com](http://www.crisilratings.com). Users may also call the Customer Service Helpdesk with queries on specific instruments.

### Annexure - Details of Instrument(s)

| ISIN | Name of instrument        | Date of allotment | Coupon rate (%) | Maturity date | Issue size (Rs crore) | Complexity levels | Rating assigned with outlook |
|------|---------------------------|-------------------|-----------------|---------------|-----------------------|-------------------|------------------------------|
| NA   | Term Loan                 | NA                | NA              | Sep-25        | 4.41                  | NA                | CRISIL AA/Stable             |
| NA   | Term Loan                 | NA                | NA              | Aug-30\$      | 25.59                 | NA                | CRISIL AA/Stable             |
| NA   | Working Capital Facility* | NA                | NA              | NA            | 5                     | NA                | CRISIL A1+                   |

\*Interchangeable with working capital facility and non-fund-based limit  
\$tentative since the term loan is yet to be drawn

### Annexure - List of entities consolidated

| Names of entities consolidated                  | Extent of consolidation | Rationale for consolidation   |
|---|-------------------------|-------------------------------|
| Hiranandani Healthcare Pvt Ltd                  | Full                    | Consolidated being subsidiary |
| Fortis Hospotel Ltd                             | Full                    | Consolidated being subsidiary |
| Fortis Health Management Ltd                    | Full                    | Consolidated being subsidiary |
| Hospitalia Eastern Pvt Ltd                      | Full                    | Consolidated being subsidiary |
| International Hospital Ltd                      | Full                    | Consolidated being subsidiary |
| Escorts Heart and Super Speciality Hospital Ltd | Full                    | Consolidated being subsidiary |
| Adayu Mindfulness Limited                       | Full                    | Consolidated being subsidiary |

|  |   |   |
|--|---|---|
| Fortis Health Management (East) Ltd                  | Full  | Consolidated being subsidiary                       |
| Fortis Cancer Care Ltd                               | Full  | Consolidated being subsidiary                       |
| Fortis Healthcare International Ltd                  | Full  | Consolidated being subsidiary                       |
| Escorts Heart Institute and Research Centre Ltd      | Full  | Consolidated being subsidiary                       |
| Fortis Malar Hospitals Ltd                           | Full  | Consolidated being subsidiary                       |
| Fortis Hospitals Ltd                                 | Full  | Consolidated being subsidiary                       |
| Fortis Global Healthcare (Mauritius) Ltd             | Full  | Consolidated being subsidiary                       |
| Malar Stars Medicare Ltd                             | Full  | Consolidated being subsidiary                       |
| Fortis Asia Healthcare Pte. Ltd                      | Full  | Consolidated being subsidiary                       |
| Birdie & Birdie Realtors Pvt Ltd                     | Full  | Consolidated being subsidiary                       |
| Fortis Emergency Services Ltd                        | Full  | Consolidated being subsidiary                       |
| Stellant Capital Advisory Services Pvt Ltd           | Full  | Consolidated being subsidiary                       |
| RHT Health Trust Manager Pte Ltd                     | Full  | Consolidated being subsidiary                       |
| Fortis Health Staff Ltd                              | Full  | Consolidated being subsidiary                       |
| Agilus Diagnostics Ltd                               | Full  | Consolidated being subsidiary                       |
| SRL Diagnostics Pvt Ltd #                            | Full  | Consolidated being subsidiary                       |
| Agilus Pathlabs Reach Ltd                            | Full  | Consolidated being subsidiary                       |
| Agilus Diagnostics FZ-LLC                            | Full  | Consolidated being subsidiary                       |
| Mena Healthcare Investment Company Ltd               | Full  | Consolidated being subsidiary                       |
| Medical Management Company Ltd                       | Full  | Consolidated being subsidiary                       |
| Fortis CSR Foundation                                | Full  | Consolidated being subsidiary                       |
| Sunrise Medicare Pvt Ltd                             | Equity method (strike off w.e.f. August 17, 2021) | Equity method of consolidation                      |
| Lanka Hospital Corporation Plc                       | Equity method                                     | Equity method of consolidation                      |
| Fortis Global Healthcare Infrastructure Pte Limited. | Equity method                                     | Equity method of consolidation                      |
| RHT Health Trust                                     | Equity method                                     | Equity method of consolidation                      |
| Fortis Cauvery                                       | Equity method                                     | Equity method of consolidation                      |
| Fortis C-Doc Healthcare Ltd                          | Equity method                                     | Equity method of consolidation                      |
| DDRC SRL Diagnostics Ltd #                           | Equity method (till April 4, 2021)                | Equity method of consolidation (till April 4, 2021) |
|  | Full (from April 5, 2021)                         | Consolidated being subsidiary (from April 5, 2021)  |
| SRL Diagnostics (Nepal) Pvt Ltd #                    | Equity method                                     | Equity method of consolidation                      |

#name change process underway

**Annexure - Rating History for last 3 Years**

| Instrument                   | Current |                    |                               | 2023 (History) |                                  | 2022     |   | 2021     |   | 2020     |                           | Start of 2020 |
|------------------------------|---------|--------------------|-------------------------------|----------------|----------------------------------|----------|---|----------|---|----------|---------------------------|---------------|
|                              | Type    | Outstanding Amount | Rating                        | Date           | Rating                           | Date     | Rating  | Date     | Rating  | Date     | Rating                    | Rating        |
| <b>Fund Based Facilities</b> | ST/LT   | 35.0               | CRISIL A1+ / CRISIL AA/Stable | 01-02-23       | CRISIL AA-/Positive / CRISIL A1+ | 29-12-22 | CRISIL A1+/Watch Developing / CRISIL AA-/Watch Developing | 29-11-21 | CRISIL A1/Watch Developing / CRISIL A+/Watch Developing | 10-12-20 | CRISIL A/Watch Developing | --            |
|                              |         |                    | --                            |                | --                               | 03-10-22 | CRISIL A1+/Watch Developing / CRISIL AA-/Watch Developing | 01-09-21 | CRISIL A1/Watch Developing / CRISIL A+/Watch Developing | 11-09-20 | CRISIL A/Watch Developing | --            |
|                              |         |                    | --                            |                | --                               | 04-08-22 | CRISIL A1+/Watch Developing / CRISIL AA-/Watch Developing | 26-07-21 | CRISIL A+/Watch Developing                              | 15-06-20 | CRISIL A/Watch Developing | --            |
|                              |         |                    | --                            |                | --                               | 26-05-22 | CRISIL A1+/Watch Developing                               | 26-03-21 | CRISIL A/Watch Developing                               | 17-03-20 | CRISIL A/Watch Developing | --            |





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## Rating Rationale

July 21, 2023 | Mumbai

### Agilus Diagnostics Limited

Rating upgraded to 'CRISIL AA/Stable'

#### Rating Action

|                                  |  |
|----------------------------------|--|
| Total Bank Loan Facilities Rated | Rs.54 Crore  |
| Long Term Rating                 | CRISIL AA/Stable (Upgraded from 'CRISIL AA-/Positive') |

Note: None of the Directors on CRISIL Ratings Limited's Board are members of rating committee and thus do not participate in discussion or assignment of any ratings. The Board of Directors also does not discuss any ratings at its meetings.

1 crore = 10 million

Refer to Annexure for Details of Instruments & Bank Facilities

#### Detailed Rationale

CRISIL Ratings has upgraded its rating on the long-term bank facilities of Agilus Diagnostics Ltd (Agilus; erstwhile: SRL Limited (SRL)) to '**CRISIL AA/Stable**' from 'CRISIL AA-/Positive'.

The upgrade follows a similar rating action on the long-term rating of the parent, Fortis Healthcare Ltd (FHL) to 'CRISIL AA/Stable'. The rating action in FHL followed sustained improvement in its business risk profile, driven by steady occupancy, better surgical mix, and greater share of international patients leading to higher average revenue per occupied bed (ARPOB). FHL's financial risk profile is also expected to remain comfortable over the medium term on the back of strong capital structure and debt protection metrics, despite growth plans. On a consolidated basis, debt to earnings before interest, tax, depreciation and amortisation (EBITDA) ratio is likely to be below 1 time; the ratio was ~0.8 time as on March 31, 2023, against ~1.2 times as on March 31, 2022.

During fiscal 2023, the reported operating income of Agilus de-grew by 16% to Rs 1,347 crore from Rs 1,605 crore in fiscal 2022 owing to decline in Covid and Covid-related tests, which accounted for just 4% of the topline in fiscal 2023 against 28% earlier. Non-Covid revenue increased 12% year-on-year led by higher collection centres leading to better volumes. After the acquisition of the entire stake in DDRC (major South India diagnostics player) in fiscal 2022, geographical diversity improved with the share of South India at 28% in fiscal 2023 against ~10% in fiscal 2021.

The reported operating EBITDA margin of Agilus normalised to pre-pandemic level of 17.7% in fiscal 2023 from a high of 25.7% in fiscal 2022. Furthermore, the diagnostics segment is facing increased competition from new-age online players, especially in the wellness segment, which can impact margin. However, Agilus has a healthy B2B (business-to-business) share of 46% and greater presence in the complex test segment compared with online players. Hence, margin is expected to remain stable over the medium term.

The strong financial risk profile continues to draw comfort from negligible bank borrowing as on March 31, 2023, in line with March 2022. Networth was also large at over Rs 1,000 crore, while debt protection metrics remained resilient. Agilus acquired the pathology business of RK Diagnostics (effective since July 2022) for Rs 11 crore (goodwill of Rs 10 crore), and Dr Ponkshe Path Lab (including care diagnostics) in Maharashtra (announced in January 2023) for Rs 11 crore (goodwill of Rs 8 crore). Internal accrual is sufficient to fund these small acquisitions as well as moderate organic capital expenditure (capex). Any large, debt-funded capex or acquisition or any adverse ruling in the existing litigations under dispute of the Fortis group, necessitating significant payout, may impact the financial risk profile of Agilus and will remain a key monitorable.

The ratings had earlier been placed on watch due to pending legal issues. The Hon'ble Supreme Court of India had initiated suo moto contempt proceedings against FHL with regard to fund infusion by its promoter, IHH Healthcare Berhard (IHH), in the form of preferential allotment of fresh shares and purchase of assets of RHT Health Trust (RHT). CRISIL Ratings has undertaken a detailed discussion with the management subsequent to the Supreme Court judgement disposing off the suo moto contempt suits against FHL. The management does not anticipate any major implication on the day-to-day operations and future growth plans of the company on account of the remaining litigations. Furthermore, IHH has reiterated in multiple forums that FHL remains strategically important as India, along with Malaysia, Singapore and Turkey, remains its key market. The prospects for the healthcare sector in India remain strong over the medium term, and FHL is expected to be a key growth driver for IHH.

In its stock exchange announcement on September 23, 2022, FHL intimated that the Hon'ble Supreme Court, in its final judgement, held inter alia that the suo motu contempt petition and the connected proceedings (Special Leave Petition (Civil) No. 20417 of 2017 and the contempt petition No. 2120 of 2018 in SLP (C) No. 20417 of 2019) have been disposed of. The court has neither found nor indicated any wrongdoing by FHL related to the preferential allotment to Northern TK Ventures Pte Ltd (part of IHH) by FHL. The Hon'ble Supreme Court also observed that acquisition of the business portfolio of RHT by FHL appeared to be prima facie an acquisition of proprietary interest to subserve the business structure of FHL. However, the court has stated that the facts on record are not adequate to definitively evaluate issues concerning the acquisition and has issued certain directions including that the Hon'ble High Court of Delhi may consider issuing appropriate processes and appointing forensic auditor(s) to analyse the transactions entered into by FHL and RHT and other related transactions. The judgement further provides that it will be open to the Hon'ble Delhi High Court to pass such directions as the facts and circumstances presented before it, may justify.

The Securities and Exchange Board of India (SEBI) had, vide orders dated April 19, 2022, and May 5, 2022, imposed a penalty of Rs 1 crore each on Escorts Heart Institute and Research Centre Ltd (EHIRCL: rated 'CRISIL AA/Stable/CRISIL A1+') and FHL, and Rs 50 lakh on Fortis Hospitals Ltd (FHsL; rated 'CRISIL AA/Stable/CRISIL A1+') due to irregularities, inter alia, committed by the erstwhile promoters. FHL and FHsL have filed an appeal against the order of April 19, 2022, before the Securities Appellate Tribunal, Mumbai (SAT), which has directed SEBI to file its response and ordered that on deposit of 50% of the penalty amount, SEBI will not initiate recovery of further amounts. Against the order dated May 18, 2022, EHIRCL has filed an appeal before SAT, which has ordered that on deposit of 50% of penalty amount, SEBI will not initiate recovery of further amounts. The two appeals are sub judice, and a Serious Fraud Investigation Office investigation is underway.

The outcome of these proceedings before the Delhi High Court that may have a bearing on the financial risk profile of FHL, will remain a monitorable. FHL also has to provide exit to PE investors holding ~31% stake in Agilus by February, 2024. Any material impact on the company's credit profile in the process of giving exit to PE investors – through listing or buy-back of shares – by February 2024, shall remain monitorable

The rating reflects the established market position of Agilus, improving operating performance and strong financial risk profile. These strengths are partially offset by exposure to intense competition and inherent regulatory risks. The rating also reflects the strong market position of the Fortis group with pan-India presence through its network of 27 hospitals, sound operational efficiency, and healthy financial risk profile, including adequate liquidity. These strengths are partially offset by pending litigations, the impact of which is not expected to be material; and exposure to regulatory risks associated with the hospital sector.

### **Analytical Approach**

CRISIL Ratings has combined the business and financial risk profiles of Agilus and its subsidiaries as they are in the same business, and have strong operational and financial linkages and a common management. Also, CRISIL Ratings has amortised goodwill arising from mergers or consolidation over a period of 10 years, given the strong brand of the acquired entities and expectation of returns in the long term.

*Please refer Annexure - List of Entities Consolidated, which captures the list of entities considered and their analytical treatment of consolidation.*

### **Key Rating Drivers & Detailed Description**

#### **Strengths:**

**Strong support from the parent:** As a subsidiary of FHL, Agilus receives strong operational and managerial support from the parent. Agilus represents the diagnostics arm of the Fortis group and is, therefore, strategically important to it. The parent has management control over its subsidiary. Need-based support is expected to continue.

**Established position in the diagnostic services industry in India:** Agilus is the second-largest player in the domestic diagnostic services industry in terms of revenue. It has established a strong brand in both the retail (business-to-consumer) and B2B segments and manages over 410 labs (including joint ventures) with over 3,700 customer touch points in India. It also has international presence through subsidiaries in the Middle East, which account for around 2% of the overall revenue. The strong market position will sustain over the medium term on the back of wide geographical footprint and diverse speciality mix. Transitioning to the new brand of Agilus in May 2023 while maintaining market position will be a key monitorable.

**Strong financial risk profile:** CRISIL Ratings-adjusted networth was healthy at over Rs 1,000 crore against negligible debt as on March 31, 2023. Debt protection metrics were comfortable, as reflected in adjusted interest coverage ratio of over 15 times in fiscal 2023. Liquid surplus stood at ~Rs 331 crore in March 2023, supported by high cash accrual. Financial risk profile should remain stable over the medium term, aided by healthy cash accrual and absence of term debt.

#### **Weaknesses:**

**Exposure to regulatory risks, market fragmentation and modest entry barriers:** The cap on prices for diagnostic tests (for instance, testing for Covid-19), introduced by the government, has impacted players adversely. Limited capital

requirement for setting a diagnostics laboratory has led to the emergence of several diagnostic centres. Intense competition restricts the market share and pricing power of players such as Agilus.

**Continuing litigations involving the Fortis group:** While the recent Hon'ble Supreme Court directions have not had any adverse impact on the operations of the Fortis group, the apex court has directed the Hon'ble Delhi High Court to look into matters involving the purchase of RHT assets by FHL, including undertaking a possible forensic audit. While the FHL management does not envisage any significant financial liability that may arise on this account, the timeframe by which the said legal issues may be resolved is uncertain. Furthermore, contingent liabilities of over Rs 2,400 crore as on March 31, 2023, include matters of income tax, medical negligence, among others. Any adverse development related to these will remain a key monitorable.

#### **Liquidity: Strong**

Liquidity (cash equivalent of ~Rs 331 crore and undrawn working capital limit of Rs 52 crore) was ~Rs 383 crore as on March 31, 2023, against negligible debt obligation and limited capex requirement of up to ~Rs 100 crore per annum, which is expected to be funded completely through accrual.

#### **Outlook: Stable**

The credit risk profile of Agilus will continue to benefit from its established market position, steady growth in revenue, and healthy operating profitability. The company is also expected to sustain its debt metrics and capital structure at comfortable levels, while pursuing organic and inorganic growth.

#### **Rating Sensitivity factors**

##### **Upward factors**

- Substantial increase in revenue with sustenance of operating margin at ~18-19%, benefitting cash generation
- Sustenance of strong financial risk profile
- Revision in the rating of the parent FHL by 1 or more notches

##### **Downward factors**

- Lower utilisation of labs impacting revenue and operating margin sustaining below 15%
- Significant, debt-funded capex or investments or any unfavourable judgement in the ongoing litigations moderating financial risk profile
- Revision in the rating or outlook of the parent FHL by 1 or more notches, or reduction in FHL stake in Agilus

#### **About the Company**

Incorporated in 1995, Agilus is a leading diagnostics company in India that offers pathology and imaging services. With the acquisition of Piramal Diagnostics Services Pvt Ltd in August 2010, it expanded its presence in western and eastern India. The company was acquired by FHL in May 2011. Currently, FHL owns ~57.7% stake in Agilus, which has also developed speciality testing for oncology and HIV, diagnostic genetics and clinical trials.

#### **About the Group**

Incorporated in February 1996, FHL's first healthcare facility became operational at Mohali in Punjab in 2001. The company is an integrated healthcare services provider, present across hospitals, diagnostics, day care, and specialty facilities. It has both owned and managed hospitals. The diagnostics brand, Agilus, is among the leading chains in the country. FHL has entered the women and child health and well-being segments through the La Femme brand. It has a facility each in Jaipur; Greater Kailash and Shalimar Bagh (both in New Delhi); and in Bengaluru. The company has four hospitals accredited to the Joint Commission International (JCI), 21 accredited to the National Accreditation Board for Hospitals (NABH), 18 with NABH-accredited nursing programmes under its umbrella, and 9 NABH-accredited blood banks.

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The board has provided the in-principle approval for change of the names, brands and logos of Fortis and its diagnostic subsidiary, whose license agreements expired in April and May 2021, respectively. Subsequently, the diagnostics subsidiary has been renamed as Agilus Diagnostics Ltd since May 2023. The proposal to change the name, brand and logo of Fortis remains subject to various deliberations and requisite corporate and regulatory approvals.

For fiscal 2023, FHL had a net profit of Rs 633 crore (including an exceptional gain of Rs 74 crore pertaining to reversal of impairment in an associate company) and reported an operating revenue of around Rs 6,298 crore. This was in comparison to operating revenue of around Rs 5,718 crore and net profit of Rs 790 crore in fiscal 2022 (including exceptional gain of Rs 315 crore, pertaining to remeasurement of the previously held equity interest of Agilus in its JV with DDRC at its fair value post-acquisition of the balance 50% stake in the said JV in April 2021).

#### **Key Financial Indicators**

| As on / for the period ended March 31 | Unit     | 2023  | 2022  |
|---------------------------------------|----------|-------|-------|
| Reported operating income             | Rs crore | 1,347 | 1,605 |
| Reported profit after tax (PAT)       | Rs crore | 117   | 555   |
| Adjusted PAT margin                   | %        | 8.7   | 34.6  |
| Adjusted debt / adjusted networkh*    | Times    | --    | --    |
| Interest coverage*                    | Times    | 15.43 | 25.68 |

\*CRISIL Ratings-adjusted numbers; networkh has been adjusted for intangible assets such as goodwill

**Any other information:** Not applicable

#### Note on complexity levels of the rated instrument:

CRISIL Ratings` complexity levels are assigned to various types of financial instruments and are included (where applicable) in the 'Annexure - Details of Instrument' in this Rating Rationale.

CRISIL Ratings will disclose complexity level for all securities - including those that are yet to be placed - based on available information. The complexity level for instruments may be updated, where required, in the rating rationale published subsequent to the issuance of the instrument when details on such features are available.

For more details on the CRISIL Ratings` complexity levels please visit [www.crisilratings.com](http://www.crisilratings.com). Users may also call the Customer Service Helpdesk with queries on specific instruments.

#### Annexure - Details of Instrument(s)

| ISIN | Name of instrument       | Date of allotment | Coupon rate (%) | Maturity date | Issue size (Rs crore) | Complexity levels | Rating assigned with outlook |
|------|--------------------------|-------------------|-----------------|---------------|-----------------------|-------------------|------------------------------|
| NA   | Working Capital Facility | NA                | NA              | NA            | 54                    | NA                | CRISIL AA/Stable             |

#### Annexure - List of entities consolidated

| Names of entities consolidated    | Extent of consolidation            | Rationale for consolidation                         |
|-----------------------------------|------------------------------------|---|
| Agilus Diagnostics Ltd            | Full                               | Consolidated being subsidiary                       |
| SRL Diagnostics Pvt Ltd #         | Full                               | Consolidated being subsidiary                       |
| Agilus Pathlabs Reach Ltd         | Full                               | Consolidated being subsidiary                       |
| Agilus Diagnostics FZ-LLC         | Full                               | Consolidated being subsidiary                       |
| DDRC SRL Diagnostics Ltd #        | Equity method (till April 4, 2021) | Equity method of consolidation (till April 4, 2021) |
|                                   | Full (from April 5, 2021)          | Consolidated being subsidiary (from April 5, 2021)  |
| SRL Diagnostics (Nepal) Pvt Ltd # | Equity method                      | Equity method of consolidation                      |

#name change process underway

#### Annexure - Rating History for last 3 Years

| Instrument                 | Type | Current            |                  | 2023 (History) |                     | 2022     |                             | 2021     |                            | 2020 |        | Start of 2020 |    |
|----------------------------|------|--------------------|------------------|----------------|---------------------|----------|-----------------------------|----------|----------------------------|------|--------|---------------|----|
|                            |      | Outstanding Amount | Rating           | Date           | Rating              | Date     | Rating                      | Date     | Rating                     | Date | Rating | Rating        |    |
| Fund Based Facilities      | LT   | 54.0               | CRISIL AA/Stable | 01-02-23       | CRISIL AA-/Positive | 29-12-22 | CRISIL AA-/Watch Developing | 30-11-21 | CRISIL A+/Watch Developing |      | --     | --            |    |
|                            |      |                    | --               |                |                     | 03-10-22 | CRISIL AA-/Watch Developing | 26-07-21 | CRISIL A+/Watch Developing |      | --     | --            |    |
|                            |      |                    | --               |                |                     | 04-08-22 | CRISIL AA-/Watch Developing |          | --                         |      |        | --            | -- |
|                            |      |                    | --               |                |                     | 26-05-22 | CRISIL AA-/Watch Developing |          | --                         |      |        | --            | -- |
|                            |      |                    | --               |                |                     | 25-02-22 | CRISIL AA-/Watch Developing |          | --                         |      |        | --            | -- |
| Non Convertible Debentures | LT   |                    | --               |                | --                  |          | --                          | 26-07-21 | Withdrawn                  |      | --     | --            |    |
|                            |      |                    | --               |                | --                  |          | --                          | 16-04-21 | CRISIL A+/Watch Developing |      | --     | --            |    |

All amounts are in Rs.Cr.

## Annexure - Details of Bank Lenders &amp; Facilities

| Facility                 | Amount (Rs.Crore) | Name of Lender              | Rating           |
|--------------------------|-------------------|-----------------------------|------------------|
| Working Capital Facility | 25                | DBS Bank India Limited      | CRISIL AA/Stable |
| Working Capital Facility | 25                | Axis Bank Limited           | CRISIL AA/Stable |
| Working Capital Facility | 2                 | Kotak Mahindra Bank Limited | CRISIL AA/Stable |
| Working Capital Facility | 2                 | HDFC Bank Limited           | CRISIL AA/Stable |

## Criteria Details

|   |
|---|
| Links to related criteria   |
| <a href="#">The Rating Process</a>  |
| <a href="#">CRISILs Bank Loan Ratings</a>   |
| <a href="#">CRISILs Approach to Financial Ratios</a>  |
| <a href="#">CRISILs Bank Loan Ratings - process, scale and default recognition</a>                |
| <a href="#">Rating criteria for manufacturing and service sector companies</a>                    |
| <a href="#">CRISILs Criteria for Consolidation</a>  |
| <a href="#">Criteria for Notching up Stand Alone Ratings of Companies based on Parent Support</a> |
| <a href="#">CRISILs Criteria for rating short term debt</a>                                       |

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